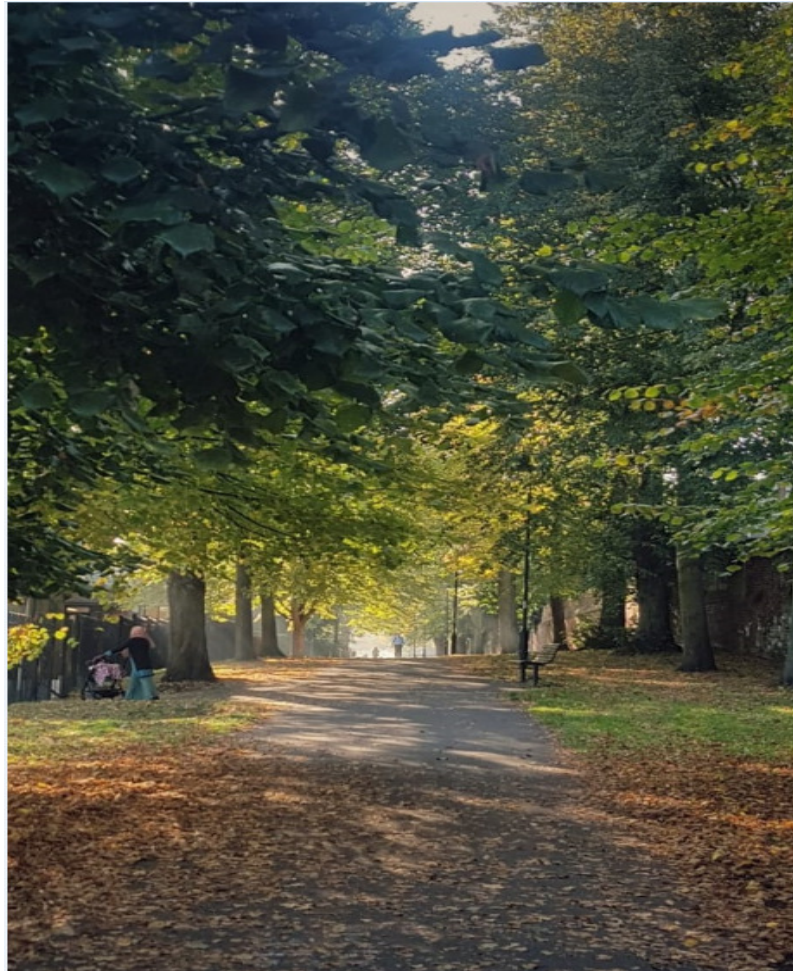


**BUDGET BOOK
2020/21**



CONTENTS

General Fund Summary	3
Strategy & Resources Committee	4
Environment & Safe Communities Committee	32
Community & Wellbeing Committee	50
Capital Programme 2020/21 to 2022/23	75

GENERAL FUND SUMMARY

BUDGET SUMMARY	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
STRATEGY & RESOURCES COMMITTEE	1,709	833	(221)	3,819
CAPITAL CHARGES	(2,879)	(2,669)	(2,669)	(2,669)
ENVIRONMENT & SAFE COMMUNITIES COMMITTEE	2,479	2,189	2,700	2,154
COMMUNITY & WELLBEING COMMITTEE	6,406	6,034	6,610	6,439
TOTAL NET REQUIREMENT	7,715	6,387	6,420	9,743
CONTRIBUTION TO / (FROM) GENERAL RESERVE FOR YEAR	68	0	(33)	0
NET BUDGET REQUIREMENT	7,783	6,387	6,387	9,743
FINANCED BY:				
COLLECTION FUND PRECEPT	6,290	6,525	6,525	6,713
REVENUE SUPPORT GRANT	0	0	0	0
NNDR REDISTRIBUTION/RETENTION	1,532	1,585	1,585	1,617
SURPLUS ON PRIOR YEAR COUNCIL TAX	141	80	80	11
DEFICIT ON PRIOR YEAR RETAINED BUSINESS RATES*	(180)	(1,804)	(1,804)	1,402
EXTERNAL FUNDING FOR THE YEAR	7,783	6,387	6,387	9,743
GENERAL FUND RESERVE				
BALANCE BROUGHT FORWARD 1 APRIL	3,348	3,416	3,416	3,383
CONTRIBUTION TO / (FROM) RESERVES	68	0	(33)	0
BALANCE CARRIED FORWARD 31 MARCH	3,416	3,416	3,383	3,383
GROSS TO NET BUDGET 2020/21	Gross Expenditure	Gross Income	Reserves to/(from)	Net Expenditure
	£'000	£'000	£'000	£'000
STRATEGY & RESOURCES COMMITTEE	25,395	(24,143)	2,567	3,819
ENVIRONMENT & SAFE COMMUNITIES COMMITTEE	10,100	(7,891)	(55)	2,154
COMMUNITY & WELLBEING COMMITTEE	10,822	(4,242)	(141)	6,439
CAPITAL CHARGES	0	(2,669)	0	(2,669)
TOTAL NET REQUIREMENT	46,317	(38,945)	2,371	9,743

*Business Rates figures are based on in-year estimates and are subject to change.

STRATEGY AND RESOURCES COMMITTEE

BUDGET SUMMARY	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
ELECTIONS	56	117	138	47
REGISTER OF ELECTORS	83	84	80	80
DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES	569	565	556	559
DEMOCRATIC AND CIVIC	708	766	774	686
CONSULTATION & COMMUNICATION	50	49	49	49
CORPORATE TRAINING	60	68	68	65
CORPORATE MANAGEMENT	545	501	502	502
CORPORATE FUNCTIONS	655	618	619	616
GENERAL EXPENSES	478	1,005	446	870
TREASURY MANAGEMENT	(56)	12	2	(52)
EXTERNAL AUDIT	49	53	53	53
SUPERANNUATION	502	502	502	502
CORPORATE FINANCIAL MANAGEMENT	973	1,572	1,003	1,373
BUSINESS RATE COLLECTION	(120)	(1,774)	(1,792)	1,442
COUNCIL TAX COLLECTION	452	451	489	484
LOCAL COUNCIL TAX SUPPORT	281	348	333	333
HOUSING BENEFIT	158	666	455	472
TAX COLLECTION AND BENEFITS	771	(309)	(515)	2,731
LAND CHARGES	(7)	(1)	4	(1)
CONTRACT MANAGEMENT	161	133	27	(20)
ESTATES AND PROPERTY MANAGEMENT	(1,002)	(1,304)	(1,182)	(1,311)
INVESTMENT PROPERTIES EEPIC	(734)	(818)	(1,064)	(905)
LAND AND PROPERTY	(1,575)	(1,989)	(2,219)	(2,236)
LOCAL ECONOMY	105	80	81	80
COMMUNITY DEVELOPMENT & PARTNERSHIPS	0	0	0	0
COMMUNITY CONSULTATION	19	22	24	20
COMMUNITY CONSULTATION	19	22	24	20
EMPLOYEE AND SUPPORT SERVICES	60	74	8	550
TOTAL NET REQUIREMENT	1,709	833	(221)	3,819

STRATEGY AND RESOURCES COMMITTEE

GROSS TO NET BUDGET 2020/21

	Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
DEMOCRATIC AND CIVIC	697	(11)	0	686
CORPORATE FUNCTIONS	616	0	0	616
CORPORATE FINANCIAL MANAGEMENT	1,301	(457)	529	1,373
TAX COLLECTION AND BENEFITS	18,363	(17,012)	1,380	2,731
LAND CHARGES	101	(102)	0	(1)
LAND AND PROPERTY	3,208	(6,182)	738	(2,236)
LOCAL ECONOMY	80	0	0	80
COMMUNITY CONSULTATION	20	0	0	20
EMPLOYEE AND SUPPORT SERVICES	1,009	(379)	(80)	550
TOTAL NET REQUIREMENT	25,395	(24,143)	2,567	3,819

ELECTIONS

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	5	35	94	0
PREMISES	0	6	21	0
SUPPLIES AND SERVICES	4	29	68	0
THIRD PARTY PAYMENTS	0	0	0	0
SUPPORT SERVICES	51	47	47	47
TOTAL EXPENDITURE	60	117	230	47
GOVERNMENT GRANTS	(4)	0	0	0
CONTRIBS FROM OTHER AGENCIES	0	0	(92)	0
TOTAL INCOME	(4)	0	(92)	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>56</u>	<u>117</u>	<u>138</u>	<u>47</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	117	117
Variation in pay, pension (IAS19) & support service recharges	0	(35)
EU Election Funding	(92)	0
EU Election Costs	92	0
Local Election	21	(35)
2019/20 Probable Out-turn	<u>138</u>	
2020/21 Original Estimate		<u>47</u>

REGISTER OF ELECTORS

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	12	6	6	6
SUPPLIES AND SERVICES	41	43	43	43
SUPPORT SERVICES	43	42	42	42
TOTAL EXPENDITURE	96	91	91	91
GOVERNMENT GRANTS	(11)	(6)	(10)	(10)
SALES	(2)	(1)	(1)	(1)
TOTAL INCOME	(13)	(7)	(11)	(11)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>83</u>	<u>84</u>	<u>80</u>	<u>80</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	84	84
Variation in pay, pension (IAS19) & support service recharges	0	0
IER government grant (discretionary)	(4)	(4)
2019/20 Probable Out-turn	<u>80</u>	
2020/21 Original Estimate		<u>80</u>

DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	0	0	0
TRANSPORT	4	4	5	4
SUPPLIES AND SERVICES	185	201	191	194
SUPPORT SERVICES	380	361	361	361
TOTAL EXPENDITURE	569	565	557	559
FEES AND CHARGES	0	0	(1)	0
TOTAL INCOME	0	0	(1)	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE/(INCOME)	<u>569</u>	<u>565</u>	<u>556</u>	<u>559</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	565	565
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry variations	(9)	(6)
2019/20 Probable Out-turn	<u>556</u>	
2020/21 Original Estimate		<u>559</u>

CONSULTATION & COMMUNICATION

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	0	0	0	0
SUPPLIES AND SERVICES	25	24	24	24
SUPPORT SERVICES	24	25	25	25
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	50	49	49	49
TOTAL INCOME	0	0	0	0
NET EXPENDITURE	<u>50</u>	<u>49</u>	<u>49</u>	<u>49</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	49	49
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry variations	0	0
2019/20 Probably Out-turn	<u>49</u>	
2020/21 Original Estimate		<u>49</u>

CORPORATE TRAINING

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
		£'000	£'000	
EMPLOYEES	59	67	67	64
SUPPORT SERVICES	1	1	1	1
TOTAL EXPENDITURE	60	68	68	65
TOTAL INCOME	0	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>60</u>	<u>68</u>	<u>68</u>	<u>65</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	68	68
Variation in pay, pension (IAS19) & support service recharges	0	(3)
2019/20 Probable Out-turn	<u>68</u>	
2020/21 Original Estimate		<u>65</u>

CORPORATE MANAGEMENT

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	11	11	11	11
SUPPLIES AND SERVICES	11	12	12	12
SUPPORT SERVICES	523	479	479	479
TOTAL EXPENDITURE	545	501	502	502
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>545</u>	<u>501</u>	<u>502</u>	<u>502</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	501	501
Variation in pay, pension (IAS19) & support service recharges	1	1
2019/20 Probable Out-turn	<u>502</u>	
2020/21 Original Estimate		<u>502</u>

GENERAL EXPENSES

BUDGET ANALYSIS				
	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
PREMISES	2	250	97	178
SUPPLIES AND SERVICES	450	1,011	605	848
SUPPORT SERVICES	(338)	(325)	(325)	(325)
TOTAL EXPENDITURE	114	936	377	701
GOVERNMENT GRANTS	(873)	(444)	(444)	(307)
FEES AND CHARGES	(26)	0	0	0
TOTAL INCOME	(899)	(444)	(444)	(307)
CONTRIBS TO (FROM) RESERVES	1,263	513	513	476
NET EXPENDITURE	<u>478</u>	<u>1,005</u>	<u>446</u>	<u>870</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	1,005	1,005
Variation in pay, pension (IAS19) & support service recharges	0	0
Property provision apportioned to FM contract		(72)
Contingencies applied to services	(559)	(243)
New Homes Bonus income		(137)
Transfer of NHB to reserves		137
Contingency for SCC funding cuts		80
Revenue contribution to capital		100
Contingencies applied to services		0
Sundry variations		
2019/20 Probable Out-turn	<u>446</u>	
2020/21 Original Estimate		<u>870</u>

TREASURY MANAGEMENT

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	42	54	44	44
SUPPORT SERVICES	1	1	1	1
TOTAL EXPENDITURE	43	55	45	45
INTEREST	(165)	(96)	(96)	(150)
TOTAL INCOME	(165)	(96)	(96)	(150)
CONTRIBS TO (FROM) RESERVES	66	53	53	53
NET EXPENDITURE	<u>(56)</u>	<u>12</u>	<u>2</u>	<u>(52)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	12	12
Fund manager fees	(10)	(10)
Change in interest income		(54)
Sundry Variations		
2019/20 Probable Out-turn	<u>2</u>	
2020/21 Original Estimate		<u>(52)</u>

EXTERNAL AUDIT

BUDGET ANALYSIS	2018/19 Actual £'000	2019/20 Original Estimate £'000	2019/20 Probable Out-turn £'000	2020/21 Estimate £'000
SUPPLIES AND SERVICES	49	53	53	53
TOTAL EXPENDITURE	49	53	53	53
NET EXPENDITURE	<u>49</u>	<u>53</u>	<u>53</u>	<u>53</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	53	53
Change in external audit fees	0	0
2019/20 Probable Out-turn	<u>53</u>	
2020/21 Original Estimate		<u>53</u>

SUPERANNUATION

BUDGET ANALYSIS	2018/19 Actual £'000	2019/20 Original Estimate £'000	2019/20 Probable Out-turn £'000	2020/21 Estimate £'000
EMPLOYEES	(438)	(438)	(438)	(438)
SUPPLIES AND SERVICES	940	940	940	940
TOTAL EXPENDITURE	502	502	502	502
NET EXPENDITURE	<u>502</u>	<u>502</u>	<u>502</u>	<u>502</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate As advised by Surrey CC	502	502
2019/20 Probable Out-turn	<u>502</u>	
2020/21 Original Estimate		<u>502</u>

BUSINESS RATE COLLECTION

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	134	131	135	135
SUPPLIES AND SERVICES	5	12	12	12
SUPPORT SERVICES	33	35	35	35
TOTAL EXPENDITURE	172	178	182	182
GOVERNMENT GRANTS	(184)	(13)	(112)	(103)
CONTRIBS FROM OTHER AGENCIES	(12)	(90)	(12)	(12)
FEES AND CHARGES	(7)	(5)	(5)	(5)
RETAINED RATES	(609)	0	0	0
TOTAL INCOME	(812)	(108)	(129)	(120)
CONTRIBS TO (FROM) RESERVES	520	(1,844)	(1,845)	1,380
NET EXPENDITURE	<u>(120)</u>	<u>(1,774)</u>	<u>(1,792)</u>	<u>1,442</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(1,774)	(1,774)
Variation in pay, pension (IAS19) & support service recharges	4	4
Variance in gov grant income	(21)	(12)
Contribution to business rates equalisation reserve		3,224
Sundry Variations	(1)	0
2019/20 Probable Out-turn	<u>(1,792)</u>	
2020/21 Original Estimate		<u>1,442</u>

COUNCIL TAX COLLECTION

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	392	349	387	387
SUPPLIES AND SERVICES	34	56	56	51
SUPPORT SERVICES	189	193	193	193
TOTAL EXPENDITURE	615	598	636	631
GOVERNMENT GRANTS	(4)	0	0	0
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
FEES AND CHARGES	(159)	(147)	(147)	(147)
TOTAL INCOME	(163)	(147)	(147)	(147)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>452</u>	<u>451</u>	<u>489</u>	<u>484</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	451	451
Variation in pay, pension (IAS19) & support service recharges	38	38
Sundry variations		(5)
2019/20 Probable Out-turn		
2019/20 Probable Out-turn	<u>489</u>	
2020/21 Original Estimate		<u>484</u>

LOCAL COUNCIL TAX SUPPORT

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	206	248	233	233
SUPPLIES AND SERVICES	41	59	59	59
SUPPORT SERVICES	85	91	91	91
TOTAL EXPENDITURE	332	398	383	383
GOVERNMENT GRANTS	(51)	(50)	(50)	(50)
TOTAL INCOME	(51)	(50)	(50)	(50)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>281</u>	<u>348</u>	<u>333</u>	<u>333</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	348	348
Variation in pay, pension (IAS19) & support service recharges	(15)	(15)
Sundry variations	0	0
2019/20 Probable Out-turn	<u>333</u>	
2020/21 Original Estimate		<u>333</u>

HOUSING BENEFIT

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	273	302	302	302
SUPPLIES AND SERVICES	(200)	92	53	53
BENEFIT PAYMENTS	20,341	17,835	16,336	16,336
SUPPORT SERVICES	452	476	476	476
TOTAL EXPENDITURE	20,866	18,705	17,167	17,167
GOVERNMENT GRANTS	(20,016)	(18,039)	(16,712)	(16,695)
FEES AND CHARGES	(689)	0	0	0
RECHARGES	(3)	0	0	0
TOTAL INCOME	(20,708)	(18,039)	(16,712)	(16,695)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>158</u>	<u>666</u>	<u>455</u>	<u>472</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	666	666
Variation in pay, pension (IAS19) & support service recharges	0	0
Change in estimated housing benefit payments and recovery	(172)	(155)
Removal of HB bad debt provision	(39)	(39)
Sundry variations		
2019/20 Probable Out-turn	<u>455</u>	
2020/21 Original Estimate		<u>472</u>

LAND CHARGES

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
		£'000	£'000	
SUPPLIES AND SERVICES	23	25	25	25
SUPPORT SERVICES	80	76	76	76
TOTAL EXPENDITURE	103	101	101	101
GOVERNMENT GRANTS	(15)	0	0	0
FEES AND CHARGES	(95)	(102)	(97)	(102)
TOTAL INCOME	(110)	(102)	(97)	(102)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>(7)</u>	<u>(1)</u>	<u>4</u>	<u>(1)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(1)	(1)
Variation in pay, pension (IAS19) & support service recharges	0	0
Reduced fees and charges	5	0
Sundry Variations	0	0
2019/20 Probably Out-turn	<u>4</u>	
2020/21 Original Estimate		<u>(1)</u>

ESTATES AND PROPERTY MANAGEMENT

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	1	1	1	1
PREMISES	196	406	540	389
SUPPLIES AND SERVICES	795	560	615	609
SUPPORT SERVICES	118	109	109	109
CAPITAL CHARGES	308	318	318	325
TOTAL EXPENDITURE	1,418	1,394	1,583	1,433
CONTRIBS FROM OTHER AGENCIES	(11)	0	0	0
FEES AND CHARGES	(33)	(28)	(28)	(23)
RENTS	(2,636)	(2,822)	(2,799)	(2,873)
TOTAL INCOME	(2,680)	(2,850)	(2,827)	(2,896)
CONTRIBS TO (FROM) RESERVES	260	152	62	152
NET EXPENDITURE	<u>(1,002)</u>	<u>(1,304)</u>	<u>(1,182)</u>	<u>(1,311)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(1,304)	(1,304)
Variation in pay, pension (IAS19) & support service recharges	0	0
Change in Minimum Revenue Provision	0	7
Reduced rental income (principally South Street)	23	
Cleaning & Maintenance contract inflation	25	29
Application of corporate maintenance contingency	43	
Increased rental income		(51)
Sundry variations	31	8
2019/20 Probable Out-turn	<u>(1,182)</u>	
2020/21 Original Estimate		<u>(1,311)</u>

CONTRACT MANAGEMENT

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	1,050	1,077	1,083	1,056
PREMISES	(1,089)	(1,062)	(1,168)	(1,164)
TRANSPORT	202	158	197	166
SUPPLIES AND SERVICES	113	53	39	34
SUPPORT SERVICES	(151)	(141)	(141)	(155)
CAPITAL CHARGES	75	75	75	75
TOTAL EXPENDITURE	200	160	85	12
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
FEES AND CHARGES	(39)	(2)	(3)	(15)
TOTAL INCOME	(39)	(2)	(3)	(15)
CONTRIBS TO (FROM) RESERVES	0	(25)	(55)	(17)
NET EXPENDITURE	<u>161</u>	<u>133</u>	<u>27</u>	<u>(20)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	133	133
Variation in pay, pension (IAS19) & support service recharges	6	(40)
Transfer to reserves	(30)	8
Contract recharges to services	(82)	(121)
Sundry variations		
2019/20 Probable Out-turn	<u>27</u>	
2020/21 Original Estimate		<u>(20)</u>

INVESTMENT PROPERTIES EEPIC

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
		Estimate	Out-turn*	
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	1,140	1,113	1,113	1,113
CAPITAL CHARGES	618	634	634	650
TOTAL EXPENDITURE	1,758	1,747	1,747	1,763
CONTRIBS FROM OTHER AGENCIES	(123)	(193)	(128)	(130)
FEES AND CHARGES	(8)	0	0	0
RENTS	0	0	0	0
INTEREST	(2,854)	(2,883)	(3,194)	(3,141)
TOTAL INCOME	(2,985)	(3,076)	(3,322)	(3,271)
CONTRIBS TO (FROM) RESERVES	493	511	511	603
NET EXPENDITURE	<u>(734)</u>	<u>(818)</u>	<u>(1,064)</u>	<u>(905)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(818)	(818)
Contribution to Property Reserve		92
Overhead receipts	65	63
Change to MRP		16
EEPIC dividend & interest payable	(311)	(258)
Sundry variations		
2019/20 Probable Out-turn	<u>(1,064)</u>	
2020/21 Original Estimate		<u>(905)</u>

ECONOMIC DEVELOPMENT

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
		£'000	£'000	
EMPLOYEES	31	40	0	40
PREMISES	0	8	8	8
SUPPLIES AND SERVICES	63	21	81	21
SUPPORT SERVICES	11	12	12	12
TOTAL EXPENDITURE	105	80	101	80
CONTRIBS TO (FROM) RESERVES	0	0	(20)	0
NET EXPENDITURE	<u>105</u>	<u>80</u>	<u>81</u>	<u>80</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	80	80
Variation in pay, pension (IAS19) & support service recharges	0	0
Future40 works	21	0
Contribution from PDG reserves	(20)	0
Sundry variations	0	0
2019/20 Probable Out-turn	<u>81</u>	
2020/21 Original Estimate		<u>80</u>

COMMUNITY CONSULTATION

BUDGET ANALYSIS				
	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
PREMISES	0	0	2	0
SUPPLIES AND SERVICES	4	6	6	4
SUPPORT SERVICES	15	16	16	16
TOTAL EXPENDITURE	19	22	24	20
NET EXPENDITURE	<u>19</u>	<u>22</u>	<u>24</u>	<u>20</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	22	22
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry variations	2	(2)
2019/20 Probable Out-turn	<u>24</u>	
2020/21 Original Estimate		<u>20</u>

CENTRAL SUPPORT SERVICES

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	3,693	3,890	4,080	4,087
SUPPLIES AND SERVICES	906	901	1,014	970
THIRD PARTY PAYMENTS	1	0	0	0
SUPPORT SERVICE RECHARGES	(4,654)	(4,725)	(4,725)	(4,723)
CAPITAL CHARGES	135	135	135	135
TOTAL EXPENDITURE	84	200	504	469
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
FEES AND CHARGES	(61)	(58)	(58)	(57)
RENTS	(2)	(2)	(2)	(2)
TOTAL INCOME	(63)	(60)	(60)	(59)
CONTRIBS TO (FROM) RESERVES	(28)	(92)	(82)	(80)
NET EXPENDITURE	<u>(7)</u>	<u>48</u>	<u>362</u>	<u>330</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	48	48
Variation in pay, pension (IAS19) & support service recharges	190	199
Changes in supplies and services costs	113	69
Changes in contributions from reserves	10	12
Changes to fees and charges		1
Sundry variations	1	1
2019/20 Probable Out-turn	<u>362</u>	
2020/21 Original Estimate		<u>330</u>

OPERATIONAL SUPPORT SERVICES

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	1	(3)	1	1
SUPPLIES AND SERVICES	(1)	(23)	(24)	(28)
TOTAL EXPENDITURE	0	(26)	(23)	(27)
NET EXPENDITURE	<u>0</u>	<u>(26)</u>	<u>(23)</u>	<u>(27)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(26)	(26)
Variation in Employee costs	4	4
Variation in supplies and services	(1)	(5)
2019/20 Probable Out-turn	<u>(23)</u>	
2020/21 Original Estimate		<u>(27)</u>

SALARY CONTROL

BUDGET ANALYSIS	2020/21 Estimate £'000	Budgeted Staff FTE
CHIEF EXECUTIVE'S GROUP	327	5.5
HUMAN RESOURCES	368	12.9
FINANCIAL SERVICES	534	11.9
REVENUES & BENEFITS	773	27.3
ICT	439	12.2
LEGAL & DEMOCRATIC SERVICES	479	15.2
PROPERTY & VENUES	861	27.6
CUSTOMER SERVICES & BUSINESS SUPPORT	538	20.7
HOUSING & ENVIRONMENTAL SERVICES	951	29.4
OPERATIONAL SERVICES	3,020	130.5
PLACE DEVELOPMENT	687	17.5
POLICY, PERFORMANCE AND GOV	275	9.8
GENERAL FUND TOTAL	9,251	320.4
Employers NI & Pension Contributions	2,647	
Agency Budget	469	
Casuals Budget	77	
Overtime Budgets	97	
Total Direct Employee Budgets	12,541	

SALARIES PROVISIONS

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	0	44	(291)	272
SUPPLIES AND SERVICES	0	0	0	0
TOTAL EXPENDITURE	0	44	(291)	272
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
TOTAL INCOME	0	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>0</u>	<u>44</u>	<u>(291)</u>	<u>272</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	44	44
Changes to pay award and vacancy provision	(335)	78
Provision for increased pension contributions		150
2019/20 Probable Out-turn	<u>(291)</u>	
2020/21 Original Estimate		<u>272</u>

TOWN HALL

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	128	135	130	121
PREMISES	557	474	503	412
TRANSPORT	8	6	5	4
SUPPLIES AND SERVICES	130	169	142	144
THIRD PARTY PAYMENTS	6	0	0	0
TRANSFER PAYMENTS	0	0	0	0
SUPPORT SERVICE RECHARGES	(607)	(606)	(606)	(600)
CAPITAL CHARGES	206	206	206	206
TOTAL EXPENDITURE	428	384	380	287
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	0	0	0	0
FEES AND CHARGES	(207)	(192)	(237)	(165)
RENTS	(188)	(187)	(192)	(155)
TOTAL INCOME	(395)	(379)	(429)	(320)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>33</u>	<u>5</u>	<u>(49)</u>	<u>(33)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	5	5
Variation in pay, pension (IAS19) & support service recharges	(5)	(8)
Increased service charge income from SCC	(40)	
Sundry variations	(9)	(30)
2019/20 Original Estimate	<u>(49)</u>	
2020/21 Original Estimate		<u>(33)</u>

LONGMEAD DEPOT

BUDGET ANALYSIS	2018/19 Actual £'000	2019/20 Original Estimate £'000	2019/20 Probable Out-turn £'000	2020/21 Estimate £'000
PREMISES	112	76	83	82
SUPPLIES AND SERVICES	5	4	3	3
SUPPORT SERVICE RECHARGES	(135)	(135)	(135)	(135)
CAPITAL CHARGES	58	58	58	58
TOTAL EXPENDITURE	40	3	9	8
NET EXPENDITURE	<u>34</u>	<u>3</u>	<u>9</u>	<u>8</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	3	3
Sundry variations	6	5
2019/20 Probable Out-turn	<u>9</u>	
2020/21 Original Estimate		<u>8</u>

ENVIRONMENT & SAFE COMMUNITIES COMMITTEE

BUDGET SUMMARY	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
CAR PARKS	(1,807)	(1,888)	(1,623)	(2,059)
ON STREET PARKING	9	(6)	(29)	(7)
CAR PARKING	(1,798)	(1,894)	(1,652)	(2,066)
BOROUGH CLEANSING	794	720	823	814
GRAFFITI REMOVAL	48	75	39	40
LAND DRAINAGE	75	80	25	25
DOMESTIC & TRADE WASTE COLLECTION	2,008	1,941	2,073	2,082
MARKETS	3	(31)	(38)	(34)
HIGHWAYS	461	470	433	433
ENVIRONMENTAL SERVICES	3,389	3,255	3,355	3,360
BUILDING CONTROL	96	73	77	66
DEVELOPMENT CONTROL	299	245	299	304
PLANNING POLICY	217	229	220	228
PLANNING AND BUILDING CONTROL	612	547	596	598
COMMUNITY SAFETY	65	114	95	97
CEMETERY	(170)	(217)	(133)	(231)
CLOSED CHURCHYARDS	23	23	23	24
ENVIRONMENTAL HEALTH	483	461	511	472
LICENSING	(125)	(100)	(95)	(100)
ENVIRONMENTAL HEALTH	211	167	306	165
TOTAL NET REQUIREMENT	2,479	2,189	2,700	2,154

ENVIRONMENT & SAFE COMMUNITIES COMMITTEE

GROSS TO NET BUDGET 2020/21	Gross Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
CAR PARKING	2,507	(4,574)	1	(2,066)
ENVIRONMENTAL SERVICES	4,459	(1,548)	16	2,927
HIGHWAYS	524	(91)	0	433
PLANNING & BUILDING CONTROL	1,553	(888)	(67)	598
COMMUNITY SAFETY	102	0	(5)	97
ENVIRONMENTAL HEALTH	955	(790)	0	165
TOTAL NET REQUIREMENT	10,100	(7,891)	(55)	2,154

CAR PARKS

BUDGET ANALYSIS				
	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	109	182	174	195
PREMISES	775	724	805	776
TRANSPORT	4	8	8	7
SUPPLIES AND SERVICES	206	207	221	213
THIRD PARTY PAYMENTS	35	0	0	0
SUPPORT SERVICES	290	352	353	352
CAPITAL CHARGES	624	624	624	624
TOTAL EXPENDITURE	2,043	2,097	2,185	2,167
CONTRIBS FROM OTHER AGENCIES	(41)	0	0	0
FEES AND CHARGES	(3,770)	(3,951)	(3,775)	(4,192)
RENTS	(30)	(21)	(26)	(24)
RECHARGES	(9)	(14)	(8)	(11)
INCOME	(3,850)	(3,986)	(3,809)	(4,227)
CONTRIBS TO (FROM) RESERVES	0	1	1	1
NET EXPENDITURE	(1,807)	(1,888)	(1,623)	(2,059)

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(1,888)	(1,888)
Variation in pay, pension (IAS19) & support service recharges		13
Vacancies	(7)	
Increase in business rates	43	13
Increased cleaning and maintenance	38	38
Car park ticket supplies	3	
Adverse variance of income	178	
Increase in income budget		(240)
Sundry variances	10	5
2019/20 Probable Out-turn	(1,623)	
2020/21 Original Estimate		(2,059)

ON STREET PARKING

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
		£'000	£'000	£'000
EMPLOYEES	262	218	218	218
TRANSPORT	13	8	8	7
SUPPLIES AND SERVICES	17	43	41	43
SUPPORT SERVICES	113	72	72	72
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	405	341	339	340
CONTRIBUTION TO SCC	28	0	0	0
FEES AND CHARGES	(424)	(347)	(368)	(347)
INCOME	(396)	(347)	(368)	(347)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>9</u>	<u>(6)</u>	<u>(29)</u>	<u>(7)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(6)	(6)
Increase in income from excess charges	(21)	
Sundry Variances	(2)	(1)
2019/20 Probable Out-turn	<u>(29)</u>	
2020/21 Original Estimate		<u>(7)</u>

BOROUGH CLEANSING

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	604	508	583	583
TRANSPORT	184	208	209	202
SUPPLIES AND SERVICES	60	(167)	(134)	(139)
RECHARGES TO SERVICES	(196)	0	0	0
SUPPORT SERVICES	85	92	92	92
CAPITAL CHARGES	77	77	77	77
TOTAL EXPENDITURE	814	718	827	815
FEES AND CHARGES	(8)	0	(2)	(3)
INCOME	(22)	0	(2)	(3)
CONTRIBS TO (FROM) RESERVES	2	2	(2)	2
NET EXPENDITURE	<u>794</u>	<u>720</u>	<u>823</u>	<u>814</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	720	720
Variation in pay, pension (IAS19) & support service recharges	75	75
Unrealised staff saving from 2016 - increased service demand	20	20
Increase in operational materials	12	8
Decrease in transport recharge	(1)	(6)
Sundry Variances	(3)	(3)
2019/20 Probable Out-turn	<u>823</u>	
2020/21 Original Estimate		<u>814</u>

GRAFFITI REMOVAL

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	23	49	14	14
TRANSPORT	10	9	8	9
SUPPLIES AND SERVICES	4	5	5	5
SUPPORT SERVICES	11	12	12	12
TOTAL EXPENDITURE	48	75	39	40
FEES AND CHARGES	0	0	0	0
INCOME	0	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>48</u>	<u>75</u>	<u>39</u>	<u>40</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	75	75
Variation in pay, pension (IAS19) & support service recharges	(35)	(35)
Miscellaneous variances	(1)	
2019/20 Probable Out-turn	<u>39</u>	
2020/21 Original Estimate		<u>40</u>

DOMESTIC & TRADE WASTE COLLECTION

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	1,322	1,216	1,330	1,314
TRANSPORT	869	930	927	931
SUPPLIES AND SERVICES	131	451	453	488
THIRD PARTY PAYMENTS	634	0	0	0
SUPPORT SERVICES	608	616	589	589
CAPITAL CHARGES	173	173	173	173
TOTAL EXPENDITURE	3,737	3,386	3,472	3,495
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
SALES	(590)	(190)	(190)	(134)
FEES AND CHARGES	(1,139)	(1,269)	(1,223)	(1,293)
INCOME	(1,729)	(1,459)	(1,413)	(1,427)
CONTRIBS TO (FROM) RESERVES	0	14	14	14
NET EXPENDITURE	<u>2,008</u>	<u>1,941</u>	<u>2,073</u>	<u>2,082</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	1,941	1,941
Variation in pay, pension (IAS19) & support service recharges	114	71
Increased gate fees		45
Reduced funding - Surrey Waste Partnership		66
Adverse variance of income	20	
Increase in trade waste income		(21)
Increase in civic waste income		(2)
Increase in garden waste income		(27)
Sundry variations	(2)	9
2019/20 Probable Out-turn	<u>2,073</u>	
2020/21 Original Estimate		<u>2,082</u>

MARKETS

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	9	10	7	7
PREMISES	15	16	12	16
SUPPLIES AND SERVICES	6	57	57	57
THIRD PARTY PAYMENTS	51	0	0	0
SUPPORT SERVICES	4	4	4	4
TOTAL EXPENDITURE	85	87	80	84
FEES AND CHARGES	(76)	(113)	(68)	(113)
RENTS	(6)	(5)	(5)	(5)
INCOME	(82)	(118)	(73)	(118)
CONTRIBS TO (FROM) RESERVES	0	0	(45)	0
NET EXPENDITURE	<u>3</u>	<u>(31)</u>	<u>(38)</u>	<u>(34)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(31)	(31)
Variation in employees and support services	(3)	(3)
Sundry Variances	(4)	
2019/20 Probable Out-turn	<u>(38)</u>	
2020/21 Original Estimate		<u>(34)</u>

LAND DRAINAGE

BUDGET ANALYSIS				
	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
PREMISES	60	60	5	5
SUPPORT SERVICES	15	20	20	20
TOTAL EXPENDITURE	75	80	25	25
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>75</u>	<u>80</u>	<u>25</u>	<u>25</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	80	80
Provision for inflation (excl. employee & support services)		
Variation in pay, pension (IAS19) & support service recharges	0	0
Temporary adjustment to land drainage recharge, to be recalculated in 2020/21	(55)	(55)
2019/20 Probable Out-turn	<u>25</u>	
2020/21 Original Estimate		<u>25</u>

HIGHWAYS

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	63	71	46	46
PREMISES	365	379	367	367
SUPPLIES AND SERVICES	29	18	18	18
SUPPORT SERVICES	92	93	93	93
TOTAL EXPENDITURE	549	561	524	524
CONTRIBS FROM OTHER AGENCIES	(64)	(63)	(63)	(63)
SALES	0	(1)	(1)	(1)
FEES AND CHARGES	(24)	(27)	(27)	(27)
INCOME	(88)	(91)	(91)	(91)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>461</u>	<u>470</u>	<u>433</u>	<u>433</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	470	470
Variation in pay, pension (IAS19) & support service recharges	(25)	(25)
Budget reclassified within parks public realm	(10)	(10)
Sundry Variances	(2)	(2)
2019/20 Probable Out-turn	<u>433</u>	
2020/21 Original Estimate		<u>433</u>

BUILDING CONTROL

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	214	222	189	226
SUPPLIES AND SERVICES	25	8	25	7
SUPPORT SERVICES	153	151	151	151
TOTAL EXPENDITURE	392	381	365	384
SALES	0	0	0	0
FEES AND CHARGES	(296)	(308)	(288)	(318)
INCOME	(296)	(308)	(288)	(318)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>96</u>	<u>73</u>	<u>77</u>	<u>66</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	73	73
Variation in pay, pension (IAS19) & support service recharges	(33)	3
External support cover for service	17	
Adverse variance of income	20	
Increased income		(9)
Sundry variations		(1)
2019/20 Probable Out-turn	<u>77</u>	
2020/21 Original Estimate		<u>66</u>

DEVELOPMENT CONTROL

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	485	378	483	475
SUPPLIES AND SERVICES	21	43	39	33
SUPPORT SERVICES	365	366	366	366
TOTAL EXPENDITURE	871	787	888	874
CONTRIBS FROM OTHER AGENCIES	(761)	0	0	0
SALES	(3)	(3)	(3)	(3)
FEES AND CHARGES	(569)	(539)	(586)	(567)
INCOME	(1,333)	(542)	(589)	(570)
CONTRIBS TO (FROM) RESERVES	761	0	0	0
NET EXPENDITURE	<u>299</u>	<u>245</u>	<u>299</u>	<u>304</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	245	245
Variation in pay, pension (IAS19) & support service recharges	105	97
In year favourable variance of appeal costs		
In year favourable variance of consultants fees		
Adverse variance of planning performance agreements		
Favourable variance of pre-app income	(47)	
Increase in fees and charges income		(28)
Sundry Variances	(4)	(10)
2019/20 Probable Out-turn	<u>299</u>	
2020/21 Original Estimate		<u>304</u>

PLANNING POLICY

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	217	242	233	241
SUPPLIES AND SERVICES	26	8	206	8
SUPPORT SERVICES	41	46	46	46
TOTAL EXPENDITURE	284	296	485	295
GOVERNMENT GRANTS	(34)	0	0	0
INCOME	(34)	0	0	0
CONTRIBS TO (FROM) RESERVES	(33)	(67)	(265)	(67)
NET EXPENDITURE	<u>217</u>	<u>229</u>	<u>220</u>	<u>228</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	229	229
Variation in pay, pension (IAS19) & support service recharges	(9)	(1)
Activities to inform Local Plan		
Reserves released to fund Local Plan work		
2019/20 Probable Out-turn	<u>220</u>	
2020/21 Original Estimate		<u>228</u>

COMMUNITY SAFETY

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	12	40	42	41
PREMISES	39	59	40	40
TRANSPORT	0	0	0	4
SUPPLIES AND SERVICES	3	7	45	7
SUPPORT SERVICES	10	10	10	10
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	64	116	137	102
CONTRIBS FROM OTHER AGENCIES	(25)	0	(25)	0
INCOME	(25)	0	(25)	0
CONTRIBS TO (FROM) RESERVES	26	(2)	(17)	(5)
NET EXPENDITURE	<u>65</u>	<u>114</u>	<u>95</u>	<u>97</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	114	114
Variation in pay, pension (IAS19) & support service recharges	2	1
Reduction in CCTV costs	(19)	(19)
Grant funded expenditure	19	0
Grant from PCC	(25)	0
New community safety vehicle	4	4
Reserve funding of new vehicle	0	(4)
Domestic Homicide review	15	0
Community safety reserve funding of homicide review	(15)	0
Sundry variations	0	1
2019/20 Probable Out-turn	<u>95</u>	
2020/21 Original Estimate		<u>97</u>

CEMETERY

BUDGET ANALYSIS				
	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	67	68	69	69
PREMISES	160	133	142	132
TRANSPORT	0	0	0	0
SUPPLIES AND SERVICES	0	13	13	13
THIRD PARTY PAYMENTS	11	0	0	0
SUPPORT SERVICES	32	34	34	34
TOTAL EXPENDITURE	270	248	258	248
CONTRIBS FROM OTHER AGENCIES	(4)	0	0	0
FEES AND CHARGES	(436)	(465)	(391)	(479)
RENTS	0	0	0	0
TOTAL INCOME	(440)	(465)	(391)	(479)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>(170)</u>	<u>(217)</u>	<u>(133)</u>	<u>(231)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(217)	(217)
Variation in pay, pension (IAS19) & support service recharges	1	1
Adverse variance in income	74	
Increased income budget		(14)
Sundry items	9	(1)
2019/20 Probable Out-turn	<u>(133)</u>	
2020/21 Original Estimate		<u>(231)</u>

CLOSED CHURCHYARDS

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	3	3	3	3
PREMISES	18	18	18	19
SUPPORT SERVICES	2	2	2	2
TOTAL EXPENDITURE	23	23	23	24
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>23</u>	<u>23</u>	<u>23</u>	<u>24</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	23	23
Provision for inflation (excl. employee & support services)		1
2019/20 Probable Out-turn	<u>23</u>	
2020/21 Original Estimate		<u>24</u>

ENVIRONMENTAL HEALTH

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	265	235	286	247
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	13	28	28	28
THIRD PARTY PAYMENTS	23	0	0	0
SUPPORT SERVICES	212	212	212	211
TOTAL EXPENDITURE	513	475	526	486
FEES AND CHARGES	(30)	(14)	(15)	(14)
TOTAL INCOME	(30)	(14)	(15)	(14)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>483</u>	<u>461</u>	<u>511</u>	<u>472</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	461	461
Variation in pay, pension (IAS19) & support service recharges	51	11
Sundry variations	(1)	0
2019/20 Probable Out-turn	<u>511</u>	
2020/21 Original Estimate		<u>472</u>

LICENSING

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	151	145	156	156
SUPPLIES AND SERVICES	7	10	10	10
SUPPORT SERVICES	29	31	31	31
TOTAL EXPENDITURE	187	186	197	197
FEES AND CHARGES	(312)	(286)	(292)	(297)
TOTAL INCOME	(312)	(286)	(292)	(297)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>(125)</u>	<u>(100)</u>	<u>(95)</u>	<u>(100)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(100)	(100)
Variation in pay, pension (IAS19) & support service recharges	11	11
Increase in fees and charges income	(6)	(12)
Sundry Variations		1
2019/20 Probable Out-turn	<u>(95)</u>	
2020/21 Original Estimate		<u>(100)</u>

COMMUNITY AND WELLBEING COMMITTEE

BUDGET SUMMARY	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
HOUSING ADVISORY SERVICE	68	71	71	71
HOMELESSNESS	1,054	1,144	1,455	1,414
GYPSY SITE MANAGEMENT	0	0	1	0
HOUSING STRATEGY & ENABLING	49	0	0	0
HOUSING NEEDS REGISTER	133	138	159	160
TEMPORARY ACCOMMODATION PROPERTIES	(85)	(78)	(78)	(80)
PRIVATE SECTOR HOUSING	40	74	64	71
HOUSING	1,259	1,349	1,673	1,636
MEALS AT HOME	(17)	9	(12)	(16)
ROUTE CALL	304	333	322	309
COMMUNITY ALARM	(43)	(54)	3	13
DISABLED FACILITIES GRANT	69	67	65	65
COMMUNITY SERVICES	313	355	378	371
SUPPORT FOR VOLUNTARY ORGS	262	261	261	260
HEALTH AND WELLBEING	5	36	37	37
COMMUNITY CENTRES	546	497	518	514
COUNTRYSIDE, PARKS & OPEN SPACES	1,950	1,831	1,980	1,976
ALLOTMENTS	31	34	34	33
PARKS & OPEN SPACES	1,981	1,865	2,014	2,009
EBBISHAM CENTRE	320	0	0	0
EPSOM PLAYHOUSE	336	376	381	330
RAINBOW LEISURE CENTRE	89	89	21	56
BOURNE HALL	528	504	539	512
MUSEUM	209	204	202	199
EWELL COURT HOUSE	73	(5)	90	7
SPORTS & LEISURE DEVELOPMENT	156	158	151	156
SPORTS LEISURE & CULTURAL	1,711	1,326	1,384	1,260
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	99	101	101	103
EPSOM & WALTON DOWNS CONSERVATORS	235	244	244	249
PRECEPTING/LEVYING BODIES	334	345	345	352
TOTAL NET REQUIREMENT	6,406	6,034	6,610	6,439

GROSS TO NET BUDGET 2020/21

	Gross Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
HOUSING	2,539	(810)	(93)	1,636
COMMUNITY SERVICES	1,034	(639)	(24)	371
SUPPORT FOR VOLUNTARY ORGANISATIONS	270	(10)	0	260
HEALTH AND WELLBEING	37	0	0	37
COMMUNITY CENTRES	637	(125)	2	514
PARKS & OPEN SPACES	2,468	(419)	(40)	2,009
SPORTS LEISURE & CULTURAL	3,485	(2,239)	14	1,260
PRECEPTING/LEVYING BODIES	352	0	0	352
TOTAL NET REQUIREMENT	10,822	(4,242)	(141)	6,439

HOUSING ADVISORY SERVICE

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	4	3	3	3
SUPPLIES AND SERVICES	3	4	4	4
SUPPORT SERVICES	61	64	64	64
TOTAL EXPENDITURE	68	71	71	71
NET EXPENDITURE	<u>68</u>	<u>71</u>	<u>71</u>	<u>71</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	71	71
2019/20 Probable Out-turn	<u>71</u>	
2020/21 Original Estimate		<u>71</u>

HOMELESSNESS

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	278	293	293	293
PREMISES	211	115	193	193
SUPPLIES AND SERVICES	1,101	1,277	1,582	1,657
THIRD PARTY PAYMENTS	2	0	0	0
TRANSFER PAYMENTS	4	18	11	11
SUPPORT SERVICES	65	66	66	66
TOTAL EXPENDITURE	1,661	1,769	2,145	2,220
GOVERNMENT GRANTS	(473)	(228)	(221)	(221)
CONTRIBS FROM OTHER AGENCIES	0	(14)	(15)	(5)
FEES AND CHARGES	0	0	0	(10)
RENTS	(451)	(355)	(477)	(477)
TOTAL INCOME	(924)	(577)	(713)	(713)
CONTRIBS TO (FROM) RESERVES	317	(48)	23	(93)
NET EXPENDITURE	<u>1,054</u>	<u>1,144</u>	<u>1,455</u>	<u>1,414</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	1,144	1,144
Contribution from reserves (Flexible Housing Support Grant)	0	(116)
Net increase in temporary accommodation costs	318	380
Sundry variations	(7)	6
2019/20 Probable Out-turn	<u>1,455</u>	
2020/21 Original Estimate		<u>1,414</u>

HOUSING STRATEGY & ENABLING

BUDGET ANALYSIS				
	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	7	0	0	0
SUPPLIES AND SERVICES	1	0	0	0
SUPPORT SERVICES	41	0	0	0
TOTAL EXPENDITURE	49	0	0	0
GOVERNMENT GRANTS	0	0	0	0
TOTAL INCOME	0	0	0	0
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>49</u>	<u>0</u>	<u>0</u>	<u>0</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	0	0
Now under Property Services Division in S&R		0
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry Variations		0
2019/20 Probable Out-turn	<u>0</u>	
2020/21 Original Estimate		<u>0</u>

HOUSING NEEDS REGISTER

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate	Out-turn	£'000
	£'000	£'000	£'000	£'000
EMPLOYEES	82	79	101	101
SUPPLIES AND SERVICES	5	7	7	7
SUPPORT SERVICES	46	52	51	52
TOTAL EXPENDITURE	133	138	159	160
TOTAL INCOME	0	0	0	0
NET EXPENDITURE	<u>133</u>	<u>138</u>	<u>159</u>	<u>160</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	138	138
Variation in pay, pension (IAS19) & support service recharges	21	22
Sundry Variations		0
2019/20 Probable Out-turn	<u>159</u>	
2020/21 Original Estimate		<u>160</u>

TEMPORARY ACCOMMODATION PROPERTIES

BUDGET ANALYSIS				
	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
PREMISES	19	0	0	0
SUPPLIES AND SERVICES	20	2	2	2
CAPITAL CHARGES	0	0	0	0
TOTAL EXPENDITURE	39	2	2	2
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
RENTS	(124)	(80)	(80)	(82)
TOTAL INCOME	(124)	(80)	(80)	(82)
NET EXPENDITURE	<u>(85)</u>	<u>(78)</u>	<u>(78)</u>	<u>(80)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(78)	(78)
Sundry Variations	0	(2)
2019/20 Probable Out-turn	<u>(78)</u>	
2020/21 Original Estimate		<u>(80)</u>

PRIVATE SECTOR HOUSING

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	80	86	66	70
SUPPLIES AND SERVICES	1	12	12	12
SUPPORT SERVICES	4	4	4	4
TOTAL EXPENDITURE	85	102	82	86
FEES AND CHARGES	(45)	(28)	(18)	(15)
TOTAL INCOME	(45)	(28)	(18)	(15)
NET EXPENDITURE	<u>40</u>	<u>74</u>	<u>64</u>	<u>71</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	74	74
Variation in pay, pension (IAS19) & support service recharges	(20)	(16)
Reduced 5 year licence issued subsequent years	10	13
Sundry Variations		0
2019/20 Probable Out-turn	<u>64</u>	
2020/21 Original Estimate		<u>71</u>

MEALS AT HOME

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	54	51	32	32
TRANSPORT	9	9	9	12
SUPPLIES AND SERVICES	71	63	63	63
SUPPORT SERVICES	31	31	30	31
TOTAL EXPENDITURE	165	154	134	138
CONTRIBS FROM OTHER AGENCIES	(39)	(19)	(19)	(19)
SALES	(131)	(120)	(120)	(128)
FEES AND CHARGES	(3)	(2)	(3)	(3)
RECHARGES	(9)	(4)	(4)	(4)
TOTAL INCOME	(182)	(145)	(146)	(154)
NET EXPENDITURE	<u>(17)</u>	<u>9</u>	<u>(12)</u>	<u>(16)</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	9	9
Variation in pay, pension (IAS19) & support service recharges	(20)	(19)
Loss of grant from SCC		0
Reduced transport costs		(3)
Increased income from changes to tariffs/volumes		(3)
Sundry Variations	(1)	
2019/20 Probable Out-turn	<u>(12)</u>	
2020/21 Original Estimate		<u>(16)</u>

ROUTE CALL

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	197	221	203	203
TRANSPORT	63	72	72	69
SUPPLIES AND SERVICES	8	8	8	8
SUPPORT SERVICES	120	122	122	122
CAPITAL CHARGES	26	26	26	26
TOTAL EXPENDITURE	414	449	431	428
GOVERNMENT GRANTS	(7)	(6)	(6)	(6)
CONTRIBS FROM OTHER AGENCIES	(44)	(38)	(38)	(38)
FEES AND CHARGES	(61)	(74)	(67)	(77)
TOTAL INCOME	(112)	(118)	(111)	(121)
CONTRIBS TO (FROM) RESERVES	2	2	2	2
NET EXPENDITURE	<u>304</u>	<u>333</u>	<u>322</u>	<u>309</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	333	333
Variation in pay, pension (IAS19) & support service recharges	(18)	(18)
Reduced transport recharges		(3)
Reduced fare income from volumes	7	0
Income from increased fare charges		(3)
2019/20 Probable Out-turn	<u>322</u>	
2020/21 Original Estimate		<u>309</u>

COMMUNITY ALARM

BUDGET ANALYSIS				
	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	99	117	197	182
TRANSPORT	2	8	8	11
SUPPLIES AND SERVICES	35	54	65	55
THIRD PARTY PAYMENTS	19	0	0	0
SUPPORT SERVICES	60	62	62	62
TOTAL EXPENDITURE	215	241	332	310
GOVERNMENT GRANTS	0	0	0	0
CONTRIBS FROM OTHER AGENCIES	(25)	(40)	(28)	(40)
SALES	(7)	(8)	(8)	(8)
FEES AND CHARGES	(216)	(256)	(261)	(258)
TOTAL INCOME	(248)	(304)	(297)	(306)
CONTRIBS TO (FROM) RESERVES	(10)	9	(32)	9
NET EXPENDITURE	<u>(43)</u>	<u>(54)</u>	<u>3</u>	<u>13</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(54)	(54)
Variation in pay, pension (IAS19) & support service recharges	80	65
Increased transport costs	0	3
Delayed launch of Higher Needs Service	12	0
Additional income from increased fees/volumes		(2)
Contribution from reserves	(41)	0
Sundry variations		1
2019/20 Probable Out-turn	<u>(3)</u>	
2020/21 Original Estimate		<u>13</u>

DISABLED FACILITIES GRANT

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	105	133	131	131
SUPPLIES AND SERVICES	31	18	18	18
SUPPORT SERVICES	9	9	9	9
TOTAL EXPENDITURE	145	160	158	158
CONTRIBS FROM OTHER AGENCIES	(44)	(35)	(35)	(35)
FEES AND CHARGES	(36)	(23)	(23)	(23)
RECHARGES	0	0	0	0
TOTAL INCOME	(81)	(58)	(58)	(58)
CONTRIBS TO (FROM) RESERVES	5	(35)	(35)	(35)
NET EXPENDITURE	<u>69</u>	<u>67</u>	<u>65</u>	<u>65</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	67	67
Variation in pay, pension (IAS19) & support service recharges	(2)	(2)
Sundry Variations	2	0
2019/20 Probable Out-turn	<u>67</u>	
2020/21 Original Estimate		<u>65</u>

COMMUNITY CENTRES

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	228	182	197	198
PREMISES	123	69	79	79
SUPPLIES AND SERVICES	25	35	31	29
SUPPORT SERVICES	162	182	182	183
CAPITAL CHARGES	148	148	148	148
TOTAL EXPENDITURE	686	616	637	637
CONTRIBS FROM OTHER AGENCIES	(4)	0	0	0
SALES	(56)	(57)	(57)	(59)
FEES AND CHARGES	(57)	(64)	(64)	(66)
TOTAL INCOME	(117)	(121)	(121)	(125)
CONTRIBS TO (FROM) RESERVES	(23)	2	2	2
NET EXPENDITURE	<u>546</u>	<u>497</u>	<u>518</u>	<u>514</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	497	497
Variation in pay, pension (IAS19) & support service recharges	15	17
Building maintenance & cleaning charges	10	10
Increased income from changes to tariffs		(4)
Sundry variations	(4)	(6)
2019/20 Probable Out-turn	<u>518</u>	
2020/21 Original Estimate		<u>514</u>

SUPPORT FOR VOLUNTARY ORGANISATIONS

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	44	44	44	44
PREMISES	105	105	105	105
SUPPLIES AND SERVICES	83	84	84	83
SUPPORT SERVICES	37	38	38	38
TOTAL EXPENDITURE	269	271	271	270
CONTRIBS FROM OTHER AGENCIES	0	0	0	0
FEES AND CHARGES	(4)	(7)	(7)	(7)
RENTS	(3)	(3)	(3)	(3)
TOTAL INCOME	(7)	(10)	(10)	(10)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>262</u>	<u>261</u>	<u>261</u>	<u>260</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	261	261
Sundry Variations	0	(1)
2019/20 Probable Out-turn	<u>261</u>	
2020/21 Original Estimate		<u>260</u>

HEALTH AND WELLBEING

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	5	36	37	37
TOTAL EXPENDITURE	5	36	37	37
NET EXPENDITURE	<u>5</u>	<u>36</u>	<u>37</u>	<u>37</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	36	36
Variation in pay, pension (IAS19) & support service recharges	1	1
2019/20 Probable Out-turn	<u>37</u>	
2020/21 Original Estimate		<u>37</u>

COUNTRYSIDE, PARKS & OPEN SPACES

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	527	511	540	540
PREMISES	1,140	1,034	1,105	1,086
TRANSPORT	37	41	41	40
SUPPLIES AND SERVICES	42	53	122	124
THIRD PARTY PAYMENTS	88	0	0	0
SUPPORT SERVICES	215	236	236	238
CAPITAL CHARGES	374	374	374	374
TOTAL EXPENDITURE	2,423	2,249	2,418	2,402
CONTRIBS FROM OTHER AGENCIES	(43)	(38)	(45)	(38)
SALES	(2)	(2)	(2)	(2)
FEES AND CHARGES	(341)	(291)	(292)	(299)
RENTS	(50)	(47)	(47)	(47)
TOTAL INCOME	(436)	(378)	(386)	(386)
CONTRIBS TO (FROM) RESERVES	(37)	(40)	(52)	(40)
NET EXPENDITURE	<u>1,950</u>	<u>1,831</u>	<u>1,980</u>	<u>1,976</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	1,831	1,831
Variation in pay, pension (IAS19) & support service recharges	29	31
Building works and vandalism	52	46
Service review savings identified	67	71
Increased income from sporting activities and lettings		(8)
Sundry variations	1	5
2019/20 Probable Out-turn	<u>1,980</u>	
2020/21 Original Estimate		<u>1,976</u>

ALLOTMENTS

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	25	27	27	27
PREMISES	17	18	18	18
SUPPORT SERVICES	21	21	21	21
TOTAL EXPENDITURE	63	66	66	66
RENTS	(32)	(32)	(32)	(33)
TOTAL INCOME	(32)	(32)	(32)	(33)
NET EXPENDITURE	<u>31</u>	<u>34</u>	<u>34</u>	<u>33</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	34	34
Sundry Variations	(1)	(1)
2019/20 Probable Out-turn	<u>33</u>	
2020/21 Original Estimate		<u>33</u>

EBBISHAM CENTRE

BUDGET ANALYSIS				
	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	62	0	0	0
PREMISES	24	0	0	0
SUPPLIES AND SERVICES	1	0	0	0
THIRD PARTY PAYMENTS	1	0	0	0
SUPPORT SERVICES	74	0	0	0
CAPITAL CHARGES	210	0	0	0
TOTAL EXPENDITURE	372	0	0	0
CONTRIBS FROM OTHER AGENCIES	(19)	0	0	0
FEES AND CHARGES	(11)	0	0	0
RENTS	(22)	0	0	0
RECHARGES	0	0	0	0
TOTAL INCOME	(52)	0	0	0
NET EXPENDITURE	<u>320</u>	<u>0</u>	<u>0</u>	<u>0</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	0	0
Provision for inflation (excl. employee & support services)	0	0
Variation in pay, pension (IAS19) & support service recharges	0	0
Net budget changes from service review		
2019/20 Probable Out-turn	<u>0</u>	
2020/21 Original Estimate		<u>0</u>

EPSOM PLAYHOUSE

BUDGET ANALYSIS	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	359	341	338	344
PREMISES	169	151	159	159
SUPPLIES AND SERVICES	1,190	856	861	866
SUPPORT SERVICES	163	188	188	192
CAPITAL CHARGES	79	79	79	79
TOTAL EXPENDITURE	1,960	1,615	1,625	1,640
SALES	(1,010)	(844)	(837)	(888)
FEES AND CHARGES	(617)	(409)	(407)	(436)
TOTAL INCOME	(1,627)	(1,253)	(1,244)	(1,324)
CONTRIBS TO (FROM) RESERVES	3	14	0	14
NET EXPENDITURE	<u>336</u>	<u>376</u>	<u>381</u>	<u>330</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	376	376
Variation in pay, pension (IAS19) & support service recharges	(3)	7
Increased facilities maintenance and cleaning charges	8	8
Net increased income from bar	0	(10)
Net increase on box office income	0	(15)
Increased commission income	0	(9)
Income from increased tariffs	0	(6)
Recovery of Performing Rights Society charges	0	(15)
Sundry variations		(6)
2019/20 Probable Out-turn	<u>381</u>	
2020/21 Original Estimate		<u>330</u>

RAINBOW LEISURE CENTRE

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	1	1	1	1
PREMISES	1	1	0	0
SUPPORT SERVICES	9	9	9	9
CAPITAL CHARGES	367	367	367	367
TOTAL EXPENDITURE	378	378	377	377
CONTRACT INCOME	(289)	(289)	(356)	(321)
TOTAL INCOME	(289)	(289)	(356)	(321)
NET EXPENDITURE	<u>89</u>	<u>89</u>	<u>21</u>	<u>56</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	89	89
Annual increase in contract income	(67)	(32)
Sundry Variations	(1)	(1)
2019/20 Probable Out-turn	<u>21</u>	
2020/21 Original Estimate		<u>56</u>

BOURNE HALL

BUDGET ANALYSIS	2018/19 Actual £'000	2019/20 Original Estimate £'000	2019/20 Probable Out-turn £'000	2020/21 Estimate £'000
EMPLOYEES	372	293	312	312
PREMISES	218	200	239	239
SUPPLIES AND SERVICES	38	52	52	36
SUPPORT SERVICES	21	77	77	81
CAPITAL CHARGES	241	241	241	241
TOTAL EXPENDITURE	890	863	921	909
CONTRIBS FROM OTHER AGENCIES	(95)	(87)	(96)	(96)
SALES	(68)	(80)	(70)	(72)
FEES AND CHARGES	(204)	(196)	(216)	(233)
RECHARGES	0	(1)	(1)	(1)
TOTAL INCOME	(367)	(364)	(383)	(402)
CONTRIBS TO (FROM) RESERVES	5	5	1	5
NET EXPENDITURE	<u>528</u>	<u>504</u>	<u>539</u>	<u>512</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	504	504
Variation in pay, pension (IAS19) & support service recharges	19	23
Increased income from change to operations	(20)	(30)
Increased facilities maintenance and cleaning charges	39	39
Increased income from library recharges	(9)	(9)
Additional income from increased fees and charges		(8)
Sundry variations	6	(7)
2019/20 Probable Out-turn	<u>539</u>	
2020/21 Original Estimate		<u>512</u>

MUSEUM

BUDGET ANALYSIS	2018/19 Actual	2019/20 Original Estimate	2019/20 Probable Out-turn	2020/21 Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	68	61	56	56
SUPPLIES AND SERVICES	14	15	15	15
SUPPORT SERVICES	129	131	131	131
TOTAL EXPENDITURE	212	207	202	202
CONTRIBS FROM OTHER AGENCIES	(1)	0	0	0
SALES	0	0	3	0
FEES AND CHARGES	(2)	(3)	(3)	(3)
TOTAL INCOME	(3)	(3)	0	(3)
NET EXPENDITURE	<u>209</u>	<u>204</u>	<u>202</u>	<u>199</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	204	204
Variation in pay, pension (IAS19) & support service recharges	(5)	(5)
Sundry Variations	3	0
2019/20 Probable Out-turn	<u>202</u>	
2020/21 Original Estimate		<u>199</u>

EWELL COURT HOUSE

BUDGET ANALYSIS	2018/19	2019/20	2019/20	2020/21
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	33	11	81	81
PREMISES	106	40	67	67
SUPPLIES AND SERVICES	17	14	14	(46)
SUPPORT SERVICES	48	51	51	53
CAPITAL CHARGES	30	30	30	30
TOTAL EXPENDITURE	234	146	243	185
CONTRIBS FROM OTHER AGENCIES	(6)	(4)	(6)	(4)
FEES AND CHARGES	(79)	(78)	(78)	(101)
RENTS	(76)	(69)	(69)	(73)
TOTAL INCOME	(161)	(151)	(153)	(178)
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>73</u>	<u>(5)</u>	<u>90</u>	<u>7</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	(5)	(5)
Variation in pay, pension (IAS19) & support service recharges	70	72
Budget realignment to reflect operations	0	(20)
Increased facilities maintenance and cleaning charges	27	27
Service review savings	0	(60)
Income from increases to tariffs	0	(2)
Increased income from building rents	0	(4)
Sundry variations	(2)	(1)
2019/20 Probable Out-turn	<u>90</u>	
2020/21 Original Estimate		<u>7</u>

SPORTS & LEISURE DEVELOPMENT

BUDGET ANALYSIS				
	2018/19	2019/20	2019/20	2020/21
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	93	91	91	91
SUPPLIES AND SERVICES	29	30	30	27
SUPPORT SERVICES	53	54	54	54
TOTAL EXPENDITURE	175	175	175	172
CONTRIBS FROM OTHER AGENCIES	(11)	(10)	(17)	(9)
FEEES AND CHARGES	(3)	(2)	(2)	(2)
RECHARGES	0	0	0	0
TOTAL INCOME	(14)	(12)	(19)	(11)
CONTRIBS TO (FROM) RESERVES	(5)	(5)	(5)	(5)
NET EXPENDITURE	<u>156</u>	<u>158</u>	<u>151</u>	<u>156</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	158	158
Sundry variations	(6)	(2)
2019/20 Probable Out-turn	<u>152</u>	
2020/21 Original Estimate		<u>156</u>

PRECEPTING/LEVYING BODIES

BUDGET ANALYSIS	2018/19 Actual £'000	2019/20 Original Estimate £'000	2019/20 Probable Out-turn £'000	2020/21 Estimate £'000
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	99	101	101	103
EPSOM & WALTON DOWNS CONSERVATORS	235	244	244	249
TOTAL EXPENDITURE	334	345	345	352
CONTRIBS TO (FROM) RESERVES	0	0	0	0
NET EXPENDITURE	<u>334</u>	<u>345</u>	<u>345</u>	<u>352</u>

BUDGET VARIATIONS	£'000	£'000
2019/20 Original Estimate	345	345
Increased contributions to precepting bodies	0	7
2017/18 Probable Out-turn	<u>345</u>	
2018/19 Original Estimate		<u>352</u>

CAPITAL PROGRAMME

2020/21 to 2022/23

Summary Proposed Capital Programme

	Original Budget 2020/21 £'000	Proposed Budget 2021/22 £'000	Proposed Budget 2022/23 £'000	Total 2020/21- 2022/23 £'000
Strategy and Resources Committee	350	0	0	350
Environment & Safe Communities Committee	372	0	0	372
Community & Wellbeing Committee	786	600	600	1,986
Total	1,508	600	600	2,708

Financing of Proposed Capital Programme

	Original Budget 2020/21 £'000	Proposed Budget 2021/22 £'000	Proposed Budget 2022/23 £'000	Total 2020/21- 2022/23 £'000
Capital Reserves and Receipts	651	0	0	651
Disabled Facilities Grants	600	600	600	1,800
Revenue Reserves & Contribution	234	0	0	234
S106 Contribution	23	0	0	23
Total	1,508	600	600	2,708

Strategy and Resources Committee Proposed Capital Programme

	Original Budget 2020/21 £'000	Proposed Budget 2021/22 £'000	Proposed Budget 2022/23 £'000	Total 2020/21- 2022/23 £'000
ICT Programme of Works	250	0	0	250
Clocktower envelope repairs	100	0	0	100
Total Strategy & Resources	350	0	0	350

Environment & Safe Communities Committee Proposed Capital Programme

	Original Budget 2020/21 £'000	Proposed Budget 2021/22 £'000	Proposed Budget 2022/23 £'000	Total 2020/21- 2022/23 £'000
Hogsmill streams and horse pond repairs	292	0	0	292
Hook Road Multi-Storey Car Park - replacement surface covering to roof level	80	0	0	80
Total Environment Committee	372	0	0	372

Community & Wellbeing Committee Proposed Capital Programme

	Original Budget 2020/21 £'000	Proposed Budget 2021/22 £'000	Proposed Budget 2022/23 £'000	Total 2020/21- 2022/23 £'000
Disabled Facilities Grant (DFG) Programme	600	600	600	1,800
Playhouse refurbishment - carpets and seating	128	0	0	128
Bourne Hall bungalow roof	35	0	0	35
Outdoor gym equipment in Chessington Park	23	0	0	23
Total Community & Wellbeing Committee	786	600	600	1,986