

**BUDGET BOOK  
2018/2019**



March 2018

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# GENERAL FUND SUMMARY

<b>BUDGET SUMMARY</b>	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
STRATEGY AND RESOURCES	1,811	2,402	2,105	2,697
CAPITAL CHARGES	(3,381)	(2,879)	(2,879)	(2,879)
ENVIRONMENT COMMITTEE	2,542	1,878	2,126	1,948
COMMUNITY AND WELLBEING COMMITTEE	6,592	6,244	6,248	6,017
<b>TOTAL NET REQUIREMENT</b>	<b>7,564</b>	<b>7,645</b>	<b>7,600</b>	<b>7,783</b>
CONTRIBUTION TO / (FROM) GENERAL RESERVE FOR YEAR	163	0	45	0
<b>NET BUDGET REQUIREMENT</b>	<b>7,727</b>	<b>7,645</b>	<b>7,645</b>	<b>7,783</b>
<b>FINANCED BY:</b>				
COLLECTION FUND PRECEPT	5,829	6,045	6,045	6,290
REVENUE SUPPORT GRANT	510	0	0	0
TRANSITIONAL GRANT	0	83	83	0
NNDR REDISTRIBUTION/RETENTION*	1,435	1,527	1,527	1,532
SURPLUS ON PRIOR YEAR COUNCIL TAX	74	101	101	141
DEFICIT ON PRIOR YEAR RETAINED BUSINESS RATES	(121)	(111)	(111)	(180)
<b>EXTERNAL FUNDING FOR THE YEAR</b>	<b>7,727</b>	<b>7,645</b>	<b>7,645</b>	<b>7,783</b>
<b>GENERAL FUND RESERVE</b>				
<b>BALANCE BROUGHT FORWARD 1 APRIL</b>	<b>3,171</b>	<b>3,334</b>	<b>3,334</b>	<b>3,379</b>
CONTRIBUTION TO / (FROM) RESERVES	163	0	45	0
<b>BALANCE CARRIED FORWARD 31 MARCH</b>	<b>3,334</b>	<b>3,334</b>	<b>3,379</b>	<b>3,379</b>
<b>GROSS TO NET BUDGET 2018/19</b>	<b>Gross Expenditure £'000</b>	<b>Gross Income £'000</b>	<b>Reserves to/(from) £'000</b>	<b>Net Expenditure £'000</b>
STRATEGY AND RESOURCES	27,440	(26,016)	1,273	2,697
ENVIRONMENT COMMITTEE	9,757	(7,787)	(22)	1,948
COMMUNITY AND WELLBEING COMMITTEE	10,177	(4,022)	(138)	6,017
CAPITAL CHARGES	0	(2,879)	0	(2,879)
<b>TOTAL NET REQUIREMENT**</b>	<b>47,374</b>	<b>(40,704)</b>	<b>1,113</b>	<b>7,783</b>

\*Estimated business rates income for 2018/19 is subject to variations arising from the Council's participation in the Surrey-wide, 100% business rates retention scheme pilot.

\*\*Includes Capital Charges

# STRATEGY AND RESOURCES COMMITTEE

BUDGET SUMMARY	2016/17	2017/18	2017/18	2018/19
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	Estimate £'000
ELECTIONS	(8)	60	65	65
REGISTER OF ELECTORS	80	88	98	102
DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES	565	545	600	609
<b>DEMOCRATIC AND CIVIC</b>	<b>637</b>	<b>693</b>	<b>763</b>	<b>776</b>
CONSULTATION & COMMUNICATION	122	112	122	122
CORPORATE TRAINING	57	55	57	57
CORPORATE MANAGEMENT	481	555	503	505
<b>CORPORATE FUNCTIONS</b>	<b>660</b>	<b>722</b>	<b>682</b>	<b>684</b>
GENERAL EXPENSES	(168)	27	(108)	747
TREASURY MANAGEMENT	(203)	(115)	(95)	(13)
EXTERNAL AUDIT	54	65	45	47
SUPERANNUATION	171	494	494	494
<b>CORPORATE FINANCIAL MANAGEMENT</b>	<b>(146)</b>	<b>471</b>	<b>336</b>	<b>1,275</b>
BUSINESS RATE COLLECTION	75	(62)	107	(36)
COUNCIL TAX COLLECTION	459	519	473	553
LOCAL COUNCIL TAX SUPPORT	298	319	257	329
HOUSING BENEFIT	531	523	528	551
<b>TAX COLLECTION AND BENEFITS</b>	<b>1,363</b>	<b>1,299</b>	<b>1,365</b>	<b>1,397</b>
<b>LAND CHARGES</b>	<b>(11)</b>	<b>(67)</b>	<b>(49)</b>	<b>(12)</b>
CONTRACT MANAGEMENT	47	18	116	76
ESTATES AND PROPERTY MANAGEMENT	(1,057)	(1,095)	(983)	(1,067)
INVESTMENT PROPERTIES EEPIC	0	0	(311)	(806)
<b>LAND AND PROPERTY</b>	<b>(1,010)</b>	<b>(1,077)</b>	<b>(1,178)</b>	<b>(1,797)</b>
<b>LOCAL ECONOMY</b>	<b>144</b>	<b>135</b>	<b>91</b>	<b>96</b>
COMMUNITY DEVELOPMENT & PARTNERSHIPS	88	82	40	40
COMMUNITY CONSULTATION	52	58	90	85
<b>COMMUNITY CONSULTATION</b>	<b>140</b>	<b>140</b>	<b>130</b>	<b>125</b>
<b>EMPLOYEE AND SUPPORT SERVICES</b>	<b>34</b>	<b>86</b>	<b>(34)</b>	<b>153</b>
<b>TOTAL NET REQUIREMENT</b>	<b>1,811</b>	<b>2,402</b>	<b>2,105</b>	<b>2,697</b>

# STRATEGY AND RESOURCES COMMITTEE

## GROSS TO NET BUDGET 2018/19

March 2018

	Expenditure £'000	Gross Income £'000	Reserves to/(from) £'000	Net £'000
DEMOCRATIC AND CIVIC	777	(1)	0	776
CORPORATE FUNCTIONS	684	0	0	684
CORPORATE FINANCIAL MANAGEMENT	1,330	(787)	732	1,275
TAX COLLECTION AND BENEFITS	20,493	(19,031)	(65)	1,397
LAND CHARGES	108	(120)	0	(12)
LAND AND PROPERTY	3,183	(5,626)	646	(1,797)
LOCAL ECONOMY	96	0	0	96
COMMUNITY CONSULTATION	125	0	0	125
EMPLOYEE AND SUPPORT SERVICES	644	(451)	(40)	153
<b>TOTAL NET REQUIREMENT</b>	<b>27,440</b>	<b>(26,016)</b>	<b>1,273</b>	<b>2,697</b>

# ELECTIONS

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	93	0	0	0
PREMISES	16	0	0	0
SUPPLIES AND SERVICES	71	0	0	0
THIRD PARTY PAYMENTS	20	70	70	0
SUPPORT SERVICES	55	60	65	65
<b>TOTAL EXPENDITURE</b>	<b>255</b>	<b>130</b>	<b>135</b>	<b>65</b>
GOVERNMENT GRANTS	263	0	0	0
CONTRIBS FROM OTHER AGENCIES	0	70	70	0
<b>TOTAL INCOME</b>	<b>263</b>	<b>70</b>	<b>70</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>(8)</u></b>	<b><u>60</u></b>	<b><u>65</u></b>	<b><u>65</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>60</b>	<b>60</b>
Variation in pay, pension (IAS19) & support service recharges	5	5
<b>2017/18 Probable Out-turn</b>	<b><u>65</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>65</u></b>

# REGISTER OF ELECTORS

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	5	0	10	0
SUPPLIES AND SERVICES	42	35	43	43
SUPPORT SERVICES	50	54	60	60
<b>TOTAL EXPENDITURE</b>	<b>97</b>	<b>89</b>	<b>113</b>	<b>103</b>
GOVERNMENT GRANTS	16	0	14	0
SALES	1	1	1	1
<b>TOTAL INCOME</b>	<b>17</b>	<b>1</b>	<b>15</b>	<b>1</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>80</u></b>	<b><u>88</u></b>	<b><u>98</u></b>	<b><u>102</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>88</b>	<b>88</b>
Variation in pay, pension (IAS19) & support service recharges	16	6
Sundry variations	8	8
Unexpected IER government grant	(14)	
<b>2017/18 Probable Out-turn</b>	<b><u>98</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>102</u></b>

# DEMOCRATIC REPRESENTATION, COUNCIL & CIVIC EXPENSES

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	1	0	0	0
TRANSPORT	4	4	4	3
SUPPLIES AND SERVICES	197	188	189	200
SUPPORT SERVICES	364	353	407	406
<b>TOTAL EXPENDITURE</b>	<b>566</b>	<b>545</b>	<b>600</b>	<b>609</b>
<b>TOTAL INCOME</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	<b><u>565</u></b>	<b><u>545</u></b>	<b><u>600</u></b>	<b><u>609</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>545</b>	<b>545</b>
Variation in pay, pension (IAS19) & support service recharges	54	53
Increase to Member allowances including IT	2	3
Sundry variations	(1)	8
<b>2017/18 Probable Out-turn</b>	<b><u>600</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>609</u></b>



## CONSULTATION & COMMUNICATION

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	83	72	79	79
SUPPLIES AND SERVICES	23	27	27	27
SUPPORT SERVICES	16	13	16	16
<b>TOTAL EXPENDITURE</b>	<b>122</b>	<b>112</b>	<b>122</b>	<b>122</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>122</u></b>	<b><u>112</u></b>	<b><u>122</u></b>	<b><u>122</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>112</b>	<b>112</b>
Variation in pay, pension (IAS19) & support service recharges	10	10
<b>2017/18 Probably Out-turn</b>	<b><u>122</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>122</u></b>

# CORPORATE TRAINING

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	56	54	56	56
SUPPORT SERVICES	1	1	1	1
<b>TOTAL EXPENDITURE</b>	<b>57</b>	<b>55</b>	<b>57</b>	<b>57</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>57</u></b>	<b><u>55</u></b>	<b><u>57</u></b>	<b><u>57</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>55</b>	<b>55</b>
Variation in pay, pension (IAS19) & support service recharges	2	2
<b>2017/18 Probable Out-turn</b>	<b><u>57</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>57</u></b>

# CORPORATE MANAGEMENT

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	41	114	11	11
SUPPLIES AND SERVICES	11	13	11	12
SUPPORT SERVICES	429	428	481	482
<b>TOTAL EXPENDITURE</b>	<b>481</b>	<b>555</b>	<b>503</b>	<b>505</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>481</u></b>	<b><u>555</u></b>	<b><u>503</u></b>	<b><u>505</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>555</b>	<b>555</b>
Variation in pay, pension (IAS19) & support service recharges	(50)	(49)
Sundry Variations	(2)	(1)
<b>2017/18 Probable Out-turn</b>	<b><u>503</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>505</u></b>

# GENERAL EXPENSES

<b>BUDGET ANALYSIS</b>				
	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	0	0	0	0
PREMISES	0	188	134	218
TRANSPORT	0	0	0	0
SUPPLIES AND SERVICES	527	686	658	846
THIRD PARTY PAYMENTS	0	0	0	0
TRANSFER PAYMENTS	0	0	0	0
SUPPORT SERVICES	(312)	(313)	(309)	(330)
<b>TOTAL EXPENDITURE</b>	<b>215</b>	<b>561</b>	<b>483</b>	<b>734</b>
GOVERNMENT GRANTS	2,144	1,554	1,554	666
CONTRIBS FROM OTHER AGENCIES	187	8	6	0
FEES AND CHARGES	24	0	0	0
<b>TOTAL INCOME</b>	<b>2,355</b>	<b>1,562</b>	<b>1,560</b>	<b>666</b>
CONTRIBS TO (FROM) RESERVES	1,972	1,028	969	679
<b>NET EXPENDITURE</b>	<b><u>(168)</u></b>	<b><u>27</u></b>	<b><u>(108)</u></b>	<b><u>747</u></b>

  

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>27</b>	<b>27</b>
Variation in pay, pension (IAS19) & support service recharges	4	(17)
Decrease in contingency to fund urgent fire safety works	(50)	
Increase in provision for property acquisitions	50	
Decrease in contingency for benefit reform	(100)	
Increase in provision for property maintenance		30
Removal of SCC recycling contingency		(75)
Service delivery contingency		208
Increase in insurance costs	27	27
Reduction in contribution to corporate projects reserve	(59)	(889)
Reduction in New Homes Bonus		888
Revenue contribution to capital programme		540
Sundry variations	(7)	8
<b>2017/18 Probable Out-turn</b>	<b><u>(108)</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>747</u></b>

# TREASURY MANAGEMENT

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
SUPPLIES AND SERVICES	71	52	31	54
SUPPORT SERVICES	1	0	1	1
<b>TOTAL EXPENDITURE</b>	<b>72</b>	<b>52</b>	<b>32</b>	<b>55</b>
INTEREST	348	168	128	121
<b>TOTAL INCOME</b>	<b>348</b>	<b>168</b>	<b>128</b>	<b>121</b>
CONTRIBS TO (FROM) RESERVES	73	1	1	53
<b>NET EXPENDITURE</b>	<b><u>(203)</u></b>	<b><u>(115)</u></b>	<b><u>(95)</u></b>	<b><u>(13)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>(115)</b>	<b>(115)</b>
Reduced interest receipts following usage of funds for property acquisitions	40	48
Contribution to reserves		52
Sundry Variations	(21)	1
<b>2017/18 Probable Out-turn</b>	<b><u>(95)</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(13)</u></b>

## EXTERNAL AUDIT

<b>BUDGET ANALYSIS</b>	<b>2016/17 Actual £'000</b>	<b>2017/18 Original Estimate £'000</b>	<b>2017/18 Probable Out-turn £'000</b>	<b>2018/19 Estimate £'000</b>
SUPPLIES AND SERVICES	54	65	45	47
<b>TOTAL EXPENDITURE</b>	<b>54</b>	<b>65</b>	<b>45</b>	<b>47</b>
<b>NET EXPENDITURE</b>	<b><u>54</u></b>	<b><u>65</u></b>	<b><u>45</u></b>	<b><u>47</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>65</b>	<b>65</b>
Reduction in external audit fees	(20)	(18)
<b>2017/18 Probable Out-turn</b>	<b><u>45</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>47</u></b>

# SUPERANNUATION

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	(762)	(438)	(438)	(438)
SUPPLIES AND SERVICES	933	932	932	932
<b>TOTAL EXPENDITURE</b>	<b>171</b>	<b>494</b>	<b>494</b>	<b>494</b>
<b>NET EXPENDITURE</b>	<b><u>171</u></b>	<b><u>494</u></b>	<b><u>494</u></b>	<b><u>494</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>494</b>	<b>494</b>
Sundry Variations		
<b>2017/18 Probable Out-turn</b>	<b><u>494</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>494</u></b>

# BUSINESS RATE COLLECTION

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	81	73	240	93
SUPPLIES AND SERVICES	6	10	10	10
SUPPORT SERVICES	33	30	31	31
<b>TOTAL EXPENDITURE</b>	<b>120</b>	<b>113</b>	<b>281</b>	<b>134</b>
GOVERNMENT GRANTS	123	100	100	100
CONTRIBS FROM OTHER AGENCIES	10	5	5	5
<b>TOTAL INCOME</b>	<b>133</b>	<b>105</b>	<b>105</b>	<b>105</b>
CONTRIBS TO (FROM) RESERVES	88	(70)	(69)	(65)
<b>NET EXPENDITURE</b>	<b><u>75</u></b>	<b><u>(62)</u></b>	<b><u>107</u></b>	<b><u>(36)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>(62)</b>	<b>(62)</b>
Variation in pay, pension (IAS19) & support service recharges	168	21
Change in contribution from business rate reserve	1	5
<b>2017/18 Probable Out-turn</b>	<b><u>107</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(36)</u></b>



# COUNCIL TAX COLLECTION

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original Estimate</b>	<b>Probable Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	409	379	327	430
SUPPLIES AND SERVICES	44	55	55	43
SUPPORT SERVICES	183	169	175	174
<b>TOTAL EXPENDITURE</b>	<b>636</b>	<b>603</b>	<b>557</b>	<b>647</b>
GOVERNMENT GRANTS	3	0	0	0
CONTRIBS FROM OTHER AGENCIES	174	84	84	94
<b>TOTAL INCOME</b>	<b>177</b>	<b>84</b>	<b>84</b>	<b>94</b>
<b>NET EXPENDITURE</b>	<b><u>459</u></b>	<b><u>519</u></b>	<b><u>473</u></b>	<b><u>553</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>519</b>	<b>519</b>
Variation in pay, pension (IAS19) & support service recharges	(46)	56
Savings due to channel shift		(12)
Increased income from court costs recovered		(10)
<b>2017/18 Probable Out-turn</b>	<b><u>473</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>553</u></b>

# LOCAL COUNCIL TAX SUPPORT

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	202	214	204	227
SUPPLIES AND SERVICES	50	60	60	60
SUPPORT SERVICES	101	89	92	92
<b>TOTAL EXPENDITURE</b>	<b>353</b>	<b>363</b>	<b>356</b>	<b>379</b>
GOVERNMENT GRANTS	55	0	55	50
<b>TOTAL INCOME</b>	<b>55</b>	<b>0</b>	<b>55</b>	<b>50</b>
CONTRIBS TO (FROM) RESERVES	0	(44)	(44)	0
<b>NET EXPENDITURE</b>	<b><u>298</u></b>	<b><u>319</u></b>	<b><u>257</u></b>	<b><u>329</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>319</b>	<b>319</b>
Variation in pay, pension (IAS19) & support service recharges	(7)	16
Increase in DCLG grant	(55)	(50)
No corporate project reserves drawdown		44
<b>2017/18 Probable Out-turn</b>	<b><u>257</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>329</u></b>

# HOUSING BENEFIT

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	246	270	257	280
SUPPLIES AND SERVICES	503	93	93	93
BENEFIT PAYMENTS	21,037	19,281	18,564	18,565
SUPPORT SERVICES	420	378	395	395
<b>TOTAL EXPENDITURE</b>	<b>22,206</b>	<b>20,022</b>	<b>19,309</b>	<b>19,333</b>
GOVERNMENT GRANTS	20,575	19,499	18,781	18,782
CONTRIBS FROM OTHER AGENCIES	1,094	0	0	0
FEES AND CHARGES	2	0	0	0
RECHARGES	4	0	0	0
<b>TOTAL INCOME</b>	<b>21,675</b>	<b>19,499</b>	<b>18,781</b>	<b>18,782</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>531</u></b>	<b><u>523</u></b>	<b><u>528</u></b>	<b><u>551</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>523</b>	<b>523</b>
Variation in pay, pension (IAS19) & support service recharges	4	27
Reduction in housing benefits payments	(717)	(716)
Reduction in government grant funding	718	717
<b>2017/18 Probable Out-turn</b>	<b><u>528</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>551</u></b>

## LAND CHARGES

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
SUPPLIES AND SERVICES	44	36	36	36
SUPPORT SERVICES	66	72	72	72
<b>TOTAL EXPENDITURE</b>	<b>110</b>	<b>108</b>	<b>108</b>	<b>108</b>
FEES AND CHARGES	121	120	102	120
<b>TOTAL INCOME</b>	<b>121</b>	<b>120</b>	<b>102</b>	<b>120</b>
CONTRIBS TO (FROM) RESERVES	0	(55)	(55)	0
<b>NET EXPENDITURE</b>	<b><u>(11)</u></b>	<b><u>(67)</u></b>	<b><u>(49)</u></b>	<b><u>(12)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>(67)</b>	<b>(67)</b>
Reduction in search fee income	18	
Use of reserves removed		55
<b>2018/19 Original Estimate</b>	<b><u>(49)</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(12)</u></b>

## CONTRACT MANAGEMENT

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	866	941	1,012	1,013
PREMISES	(935)	(1,048)	(1,077)	(1,021)
TRANSPORT	146	160	208	164
SUPPLIES AND SERVICES	83	42	48	44
SUPPORT SERVICES	(179)	(175)	(173)	(172)
CAPITAL CHARGES	95	96	96	75
<b>TOTAL EXPENDITURE</b>	<b>76</b>	<b>16</b>	<b>114</b>	<b>103</b>
CONTRIBS FROM OTHER AGENCIES	33	2	2	2
<b>TOTAL INCOME</b>	<b>33</b>	<b>2</b>	<b>2</b>	<b>2</b>
CONTRIBS TO (FROM) RESERVES	4	4	4	(25)
<b>NET EXPENDITURE</b>	<b><u>47</u></b>	<b><u>18</u></b>	<b><u>116</u></b>	<b><u>76</u></b>

  

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>18</b>	<b>18</b>
Variation in pay, pension (IAS19) & support service recharges	73	74
Net changes in Transport contract	75	29
Net changes in FM contract	(29)	(23)
Net changes in Grounds maintenance contract	(21)	(23)
Sundry variations		1
<b>2017/18 Probable Out-turn</b>	<b><u>116</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>76</u></b>

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## ESTATES AND PROPERTY MANAGEMENT

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	0	1	1	1
PREMISES	119	424	437	400
SUPPLIES AND SERVICES	132	27	559	560
SUPPORT SERVICES	105	112	129	129
CAPITAL CHARGES	97	57	440	259
<b>TOTAL EXPENDITURE</b>	<b>453</b>	<b>621</b>	<b>1,566</b>	<b>1,349</b>
CONTRIBS FROM OTHER AGENCIES	73	72	71	23
FEES AND CHARGES	30	29	29	28
RENTS	1,592	1,615	2,489	2,535
<b>TOTAL INCOME</b>	<b>1,695</b>	<b>1,716</b>	<b>2,589</b>	<b>2,586</b>
CONTRIBS TO (FROM) RESERVES	185	0	40	170
<b>NET EXPENDITURE</b>	<b><u>(1,057)</u></b>	<b><u>(1,095)</u></b>	<b><u>(983)</u></b>	<b><u>(1,067)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>(1,095)</b>	<b>(1,095)</b>
Hollymoor Lane shops demolished	(9)	(17)
Temporary accommodation properties transferred to C&W	108	93
Ad hoc building maintenance budgets applied to services in year	(107)	
Rent reviews not achievable	88	37
Adjustment to MRP calculation		(181)
Longrove pavilion contract income to C&W		72
Variation in support services	17	17
Sundry variations	15	7
<b>2017/18 Probable Out-turn</b>	<b><u>(983)</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(1,067)</u></b>

## INVESTMENT PROPERTIES EEPIC

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn*</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
SUPPLIES AND SERVICES	0	0	269	1,113
CAPITAL CHARGES	0	0	0	618
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>269</b>	<b>1,731</b>
CONTRIBS FROM OTHER AGENCIES	0	0	86	184
INTEREST	0	0	657	2,854
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>743</b>	<b>3,038</b>
CONTRIBS TO (FROM) RESERVES	0	0	163	501
<b>NET EXPENDITURE</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>(311)</u></b>	<b><u>(806)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>0</b>	<b>0</b>
PWLB interest payments	269	1,113
Contributions to Investment property reserve	163	501
Financing costs - MRP		618
Salary and overhead recoveries from EEPIC	(86)	(184)
Interest receipts from EEPIC	(468)	(1,809)
Dividend receivable from EEPIC	(189)	(1,045)
<b>2017/18 Probable Out-turn</b>	<b><u>(311)</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(806)</u></b>
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## ECONOMIC DEVELOPMENT

<b>BUDGET ANALYSIS</b>	<b>2016/17 Actual £'000</b>	<b>2017/18 Original Estimate £'000</b>	<b>2017/18 Probable Out-turn £'000</b>	<b>2018/19 Estimate £'000</b>
EMPLOYEES	45	92	63	63
SUPPLIES AND SERVICES	112	35	19	24
SUPPORT SERVICES	10	8	9	9
<b>TOTAL EXPENDITURE</b>	<b>167</b>	<b>135</b>	<b>91</b>	<b>96</b>
CONTRIBS FROM OTHER AGENCIES	8	0	0	0
<b>TOTAL INCOME</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	(15)	0	0	0
<b>NET EXPENDITURE</b>	<b><u>144</u></b>	<b><u>135</u></b>	<b><u>91</u></b>	<b><u>96</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>135</b>	<b>135</b>
Variation in pay, pension (IAS19) & support service recharges	(28)	(28)
Transferred to highways budget	(16)	(16)
Sundry variations		5
<b>2017/18 Probable Out-turn</b>	<b><u>91</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>96</u></b>



## COMMUNITY DEVELOPMENT & PARTNERSHIPS

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	46	41	2	2
SUPPLIES AND SERVICES	2	5	0	0
SUPPORT SERVICES	40	36	38	38
<b>TOTAL EXPENDITURE</b>	<b>88</b>	<b>82</b>	<b>40</b>	<b>40</b>
<b>NET EXPENDITURE</b>	<b><u>88</u></b>	<b><u>82</u></b>	<b><u>40</u></b>	<b><u>40</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>82</b>	<b>82</b>
Variation in pay, pension (IAS19) & support service recharges	(37)	(37)
Sundry variations	(5)	(5)
<b>2017/18 Probable Out-turn</b>	<b><u>40</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>40</u></b>

## COMMUNITY CONSULTATION

<b>BUDGET ANALYSIS</b>	<b>2016/17 Actual £'000</b>	<b>2017/18 Original Estimate £'000</b>	<b>2017/18 Probable Out-turn £'000</b>	<b>2018/19 Estimate £'000</b>
EMPLOYEES	41	36	67	67
SUPPLIES AND SERVICES	3	15	15	10
SUPPORT SERVICES	8	7	8	8
<b>TOTAL EXPENDITURE</b>	<b>52</b>	<b>58</b>	<b>90</b>	<b>85</b>
<b>NET EXPENDITURE</b>	<b><u>52</u></b>	<b><u>58</u></b>	<b><u>90</u></b>	<b><u>85</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>58</b>	<b>58</b>
Variation in pay, pension (IAS19) & support service recharges	32	32
Reduction to resident survey consultation budget		(5)
<b>2017/18 Probable Out-turn</b>	<b><u>90</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>85</u></b>

# CENTRAL SUPPORT SERVICES

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original Estimate</b>	<b>Probable Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	3,276	3,081	3,341	3,339
SUPPLIES AND SERVICES	798	796	930	908
THIRD PARTY PAYMENTS	0	4	4	4
SUPPORT SERVICE RECHARGES	(4,104)	(3,955)	(4,125)	(4,124)
CAPITAL CHARGES	258	135	135	135
<b>TOTAL EXPENDITURE</b>	<b>228</b>	<b>61</b>	<b>285</b>	<b>262</b>
CONTRIBS FROM OTHER AGENCIES	103	69	119	17
FEES AND CHARGES	88	54	39	39
<b>TOTAL INCOME</b>	<b>191</b>	<b>123</b>	<b>158</b>	<b>56</b>
CONTRIBS TO (FROM) RESERVES	(38)	18	(37)	(40)
<b>NET EXPENDITURE</b>	<b><u>(1)</u></b>	<b><u>(44)</u></b>	<b><u>90</u></b>	<b><u>166</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>(44)</b>	<b>(44)</b>
Changes in employee costs	260	258
Changes in supplies and services costs	134	112
Changes in support services recharge	(170)	(169)
Changes in contributions from reserves	(55)	(58)
Changes to contributions from other agencies	(50)	52
Changes to fees and charges	15	15
<b>2017/18 Probable Out-turn</b>	<b><u>90</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>166</u></b>

## OPERATIONAL SUPPORT SERVICES

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	1	6	6	6
SUPPLIES AND SERVICES	(1)	(6)	(6)	(8)
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(2)</b>
<b>NET EXPENDITURE</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>(2)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>0</b>	<b>0</b>
Variation in supplies and services	0	(2)
<b>2017/18 Probable Out-turn</b>	<b><u>0</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(2)</u></b>

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## SALARY CONTROL

<b>BUDGET ANALYSIS</b>	<b>2018/19 Estimate £'000</b>	<b>No. of staff</b>	<b>Staff f.t.e</b>
CHIEF EXECUTIVE'S GROUP	432	6	6.00
HUMAN RESOURCES	343	9	7.86
FINANCIAL SERVICES	564	13	11.53
REVENUES & BENEFITS	1,033	30	27.05
ICT	441	13	10.42
LEGAL & DEMOCRATIC SERVICES	526	14	11.80
PROPERTY	306	6	6.00
CUSTOMER SERVICES & BUSINESS SUPPORT	1,175	40	38.01
VENUES & FACILITIES	1,000	43	32.03
HOUSING & ENVIRONMENTAL SERVICES	1,059	30	27.23
OPERATIONAL SERVICES	3,368	107	103.60
PLACE DEVELOPMENT	995	25	19.84
POLICY, PERFORMANCE AND GOV	215	6	4.83
<b>GENERAL FUND TOTAL</b>	<b>11,457</b>	<b>342</b>	<b>306.20</b>

# SALARIES PROVISIONS

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	33	(48)	(88)	(55)
SUPPLIES AND SERVICES	0	180	0	0
<b>TOTAL EXPENDITURE</b>	<b>33</b>	<b>132</b>	<b>(88)</b>	<b>(55)</b>
CONTRIBS FROM OTHER AGENCIES	0	100	100	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>100</b>	<b>100</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b><u>33</u></b>	<b><u>32</u></b>	<b><u>(188)</u></b>	<b><u>(55)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>32</b>	<b>32</b>
Contribution from S106 administration - one off in 17/18		100
Apprenticeship levy now applied to services	(30)	(30)
NI provision now in services	(150)	(150)
Changes to pay award, vacancy provision, progression etc	(40)	(7)
<b>2017/18 Probable Out-turn</b>	<b><u>(188)</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(55)</u></b>

# TOWN HALL

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	168	178	168	168
PREMISES	471	458	488	475
TRANSPORT	6	7	7	7
SUPPLIES AND SERVICES	160	161	162	162
THIRD PARTY PAYMENTS	6	6	6	6
TRANSFER PAYMENTS	0	0	0	0
SUPPORT SERVICE RECHARGES	(619)	(504)	(587)	(588)
CAPITAL CHARGES	227	206	206	206
<b>TOTAL EXPENDITURE</b>	<b>419</b>	<b>512</b>	<b>450</b>	<b>436</b>
CONTRIBS FROM OTHER AGENCIES	13	19	19	20
SALES	0	0	0	0
FEES AND CHARGES	206	199	193	188
RENTS	192	197	187	187
<b>TOTAL INCOME</b>	<b>418</b>	<b>415</b>	<b>399</b>	<b>395</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>1</u></b>	<b><u>97</u></b>	<b><u>51</u></b>	<b><u>41</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>97</b>	<b>97</b>
Variation in pay, pension (IAS19) & support service recharges	(93)	(94)
In year building maintenance	25	
Rent & fee changes inc carers no longer in TH	21	21
Sundry variations	1	17
<b>2018/19 Original Estimate</b>	<b><u>51</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>41</u></b>

# LONGMEAD DEPOT

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
PREMISES	127	74	86	76
SUPPLIES AND SERVICES	5	4	4	4
SUPPORT SERVICE RECHARGES	(171)	(135)	(135)	(135)
CAPITAL CHARGES	40	58	58	58
<b>TOTAL EXPENDITURE</b>	<b>1</b>	<b>1</b>	<b>13</b>	<b>3</b>
<b>NET EXPENDITURE</b>	<b><u>1</u></b>	<b><u>1</u></b>	<b><u>13</u></b>	<b><u>3</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>1</b>	<b>1</b>
Ad hoc building maintenance expenses	5	0
Sundry variations	7	2
<b>2017/18 Probable Out-turn</b>	<b><u>13</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>3</u></b>



# ENVIRONMENT COMMITTEE

BUDGET SUMMARY	2016/17	2017/18	2017/18	2018/19
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
CAR PARKS	(1,802)	(1,996)	(1,963)	(1,988)
ON STREET PARKING	(11)	0	1	(1)
<b>CAR PARKING</b>	<b>(1,813)</b>	<b>(1,996)</b>	<b>(1,962)</b>	<b>(1,989)</b>
BOROUGH CLEANSING	766	810	755	767
GRAFFITI REMOVAL	66	70	70	69
LAND DRAINAGE	67	65	65	69
DOMESTIC & TRADE WASTE COLLECTION	1,888	1,603	1,662	1,725
MARKETS	3	(19)	4	(21)
HIGHWAYS	415	425	445	473
<b>ENVIRONMENTAL SERVICES</b>	<b>3,205</b>	<b>2,954</b>	<b>3,001</b>	<b>3,082</b>
BUILDING CONTROL	105	28	119	71
DEVELOPMENT CONTROL	505	366	468	307
PLANNING POLICY	124	166	164	184
DESIGN & CONSERVATION	58	114	45	45
<b>PLANNING AND BUILDING CONTROL</b>	<b>792</b>	<b>674</b>	<b>796</b>	<b>607</b>
<b>COMMUNITY SAFETY</b>	<b>123</b>	<b>121</b>	<b>121</b>	<b>101</b>
CEMETERY	(226)	(263)	(193)	(192)
CLOSED CHURCHYARDS	22	21	21	5
ENVIRONMENTAL HEALTH	478	454	433	428
LICENSING	(39)	(87)	(93)	(94)
<b>ENVIRONMENTAL HEALTH</b>	<b>235</b>	<b>125</b>	<b>168</b>	<b>147</b>
<b>TOTAL NET REQUIREMENT</b>	<b>2,542</b>	<b>1,878</b>	<b>2,126</b>	<b>1,948</b>

# ENVIRONMENT COMMITTEE

<b>GROSS TO NET BUDGET 2018/19</b>				
	<b>Gross Expenditure £'000</b>	<b>Gross Income £'000</b>	<b>Reserves to/(from) £'000</b>	<b>Net £'000</b>
CAR PARKING	2,337	(4,326)	0	<b>(1,989)</b>
ENVIRONMENTAL SERVICES	4,399	(1,806)	16	<b>2,609</b>
HIGHWAYS	565	(92)	0	<b>473</b>
PLANNING & BUILDING CONTROL	1,465	(818)	(40)	<b>607</b>
COMMUNITY SAFETY	99	0	2	<b>101</b>
ENVIRONMENTAL HEALTH	892	(745)	0	<b>147</b>
<b>TOTAL NET REQUIREMENT</b>	<b>9,757</b>	<b>(7,787)</b>	<b>(22)</b>	<b>1,948</b>

March 2018

# CAR PARKS

<b>BUDGET ANALYSIS</b>				
	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	183	184	191	191
PREMISES	494	592	657	702
TRANSPORT	2	5	5	5
SUPPLIES AND SERVICES	187	136	141	145
THIRD PARTY PAYMENTS	35	35	35	35
SUPPORT SERVICES	241	274	288	289
CAPITAL CHARGES	916	624	623	624
<b>TOTAL EXPENDITURE</b>	<b>2,058</b>	<b>1,850</b>	<b>1,940</b>	<b>1,991</b>
CONTRIBS FROM OTHER AGENCIES	29	4	13	4
FEES AND CHARGES	3,806	3,815	3,863	3,948
RENTS	18	18	19	18
RECHARGES	7	9	8	9
<b>INCOME</b>	<b>3,860</b>	<b>3,846</b>	<b>3,903</b>	<b>3,979</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b>(1,802)</b>	<b>(1,996)</b>	<b>(1,963)</b>	<b>(1,988)</b>

  

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>(1,996)</b>	<b>(1,996)</b>
Variation in pay, pension (IAS19) & support service recharges	21	22
Other increase in Premises costs	2	4
Emergency repairs/vandalism etc	27	
Increase in insurance costs	21	11
Fire safety works	15	
Decrease in grounds maintenance		(9)
Increase in NNDR		104
Increased income	(48)	(133)
Increase in security guard services	5	6
Unbudgeted grant income/contrib	(9)	
Sundry variances	(1)	3
<b>2017/18 Probable Out-turn</b>	<b>(1,963)</b>	
<b>2018/19 Original Estimate</b>		<b>(1,988)</b>

## ON STREET PARKING

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	
EMPLOYEES	186	218	218	218
TRANSPORT	8	6	5	6
SUPPLIES AND SERVICES	65	51	50	50
SUPPORT SERVICES	108	72	72	72
CAPITAL CHARGES	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>367</b>	<b>347</b>	<b>345</b>	<b>346</b>
CONTRIBUTION FROM/(TO) SCC	6	0	0	0
FEES AND CHARGES	374	347	344	347
<b>INCOME</b>	<b>380</b>	<b>347</b>	<b>344</b>	<b>347</b>
CONTRIBS TO (FROM) RESERVES	2	0	0	0
<b>NET EXPENDITURE</b>	<b><u>(11)</u></b>	<b><u>0</u></b>	<b><u>1</u></b>	<b><u>(1)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>0</b>	<b>0</b>
Variation in pay, pension (IAS19) & support service recharges	0	0
Sundry variations	1	0
Increase in income from excess charges		(1)
<b>2017/18 Probable Out-turn</b>	<b><u>1</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(1)</u></b>

# BOROUGH CLEANSING

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original Estimate</b>	<b>Probable Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	567	548	496	496
TRANSPORT	204	275	270	270
SUPPLIES AND SERVICES	29	34	37	49
RECHARGES TO SERVICES	(198)	(197)	(197)	(197)
SUPPORT SERVICES	88	71	70	70
CAPITAL CHARGES	77	77	77	77
<b>TOTAL EXPENDITURE</b>	<b>767</b>	<b>808</b>	<b>753</b>	<b>765</b>
FEES AND CHARGES	3	0	0	0
<b>INCOME</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	2	2	2	2
<b>NET EXPENDITURE</b>	<b><u>766</u></b>	<b><u>810</u></b>	<b><u>755</u></b>	<b><u>767</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>810</b>	<b>810</b>
Variation in pay, pension (IAS19) & support service recharges	(53)	(53)
Increase of wheelie bins revenue purchase	3	15
Decrease in transport insurance	(5)	(5)
<b>2017/18 Probable Out-turn</b>	<b><u>755</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>767</u></b>

# GRAFFITI REMOVAL

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original Estimate</b>	<b>Probable Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	45	47	47	46
TRANSPORT	10	10	10	10
SUPPLIES AND SERVICES	1	6	6	5
SUPPORT SERVICES	10	8	8	8
<b>TOTAL EXPENDITURE</b>	<b>66</b>	<b>71</b>	<b>71</b>	<b>69</b>
FEES AND CHARGES	0	1	1	0
<b>INCOME</b>	<b>0</b>	<b>1</b>	<b>1</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>66</u></b>	<b><u>70</u></b>	<b><u>70</u></b>	<b><u>69</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>70</b>	<b>70</b>
Variation in pay, pension (IAS19) & support service recharges	0	(1)
<b>2017/18 Probable Out-turn</b>	<b><u>70</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>69</u></b>

## DOMESTIC & TRADE WASTE COLLECTION

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original Estimate</b>	<b>Probable Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	1,457	1,127	1,179	1,178
TRANSPORT	859	873	851	860
SUPPLIES AND SERVICES	132	188	216	224
THIRD PARTY PAYMENTS	392	423	433	446
SUPPORT SERVICES	573	525	520	521
CAPITAL CHARGES	191	173	173	173
<b>TOTAL EXPENDITURE</b>	<b>3,604</b>	<b>3,309</b>	<b>3,372</b>	<b>3,402</b>
CONTRIBS FROM OTHER AGENCIES	50	50	50	0
SALES	539	593	590	568
FEES AND CHARGES	1,141	1,077	1,084	1,123
<b>INCOME</b>	<b>1,730</b>	<b>1,720</b>	<b>1,724</b>	<b>1,691</b>
CONTRIBS TO (FROM) RESERVES	14	14	14	14
<b>NET EXPENDITURE</b>	<b><u>1,888</u></b>	<b><u>1,603</u></b>	<b><u>1,662</u></b>	<b><u>1,725</u></b>

  

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>1,603</b>	<b>1,603</b>
Variation in pay, pension (IAS19) & support service recharges	47	47
Decrease in Transport Insurance	(22)	(22)
Increase in green waste membership fees		(18)
Increase in Transport Fleet Recharge		6
Decrease in Advertising for Big Switch		(60)
Increase in wheelie bin purchase via revenue	18	52
Impact of SCC changes to waste and recycling - increased cost		64
Impact of SCC changes to waste and recycling - decreased income		47
Increase in fuel		3
Additional spend on advertising	10	
Variance in SCC income and gate fees	6	
Sundry variations		3
<b>2017/18 Probable Out-turn</b>	<b><u>1,662</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>1,725</u></b>

# MARKETS

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	12	10	10	10
PREMISES	22	23	22	24
SUPPLIES AND SERVICES	5	6	6	6
THIRD PARTY PAYMENTS	51	51	51	51
SUPPORT SERVICES	3	3	3	3
<b>TOTAL EXPENDITURE</b>	<b>93</b>	<b>93</b>	<b>92</b>	<b>94</b>
FEES AND CHARGES	85	107	83	110
RENTS	5	5	5	5
<b>INCOME</b>	<b>90</b>	<b>112</b>	<b>88</b>	<b>115</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>3</u></b>	<b><u>(19)</u></b>	<b><u>4</u></b>	<b><u>(21)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>(19)</b>	<b>(19)</b>
Change in market stall income	24	(3)
Sundry Variances	(1)	1
<b>2017/18 Probable Out-turn</b>	<b><u>4</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(21)</u></b>



# LAND DRAINAGE

<b>BUDGET ANALYSIS</b>				
	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
PREMISES	59	58	56	60
SUPPORT SERVICES	8	7	9	9
<b>TOTAL EXPENDITURE</b>	<b>67</b>	<b>65</b>	<b>65</b>	<b>69</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>67</u></b>	<b><u>65</u></b>	<b><u>65</u></b>	<b><u>69</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>65</b>	<b>65</b>
Variation in pay, pension (IAS19) & support service recharges	2	2
Premises related expenses	(2)	2
<b>2017/18 Probable Out-turn</b>	<b><u>65</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>69</u></b>

# HIGHWAYS

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	71	81	87	87
PREMISES	432	379	380	374
SUPPLIES AND SERVICES	3	2	18	18
SUPPORT SERVICES	86	84	84	85
<b>TOTAL EXPENDITURE</b>	<b>593</b>	<b>546</b>	<b>569</b>	<b>564</b>
CONTRIBS FROM OTHER AGENCIES	173	114	117	83
SALES	0	1	1	1
FEES AND CHARGES	5	6	6	7
<b>INCOME</b>	<b>178</b>	<b>121</b>	<b>124</b>	<b>91</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>415</u></b>	<b><u>425</u></b>	<b><u>445</u></b>	<b><u>473</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>425</b>	<b>425</b>
Variation in pay, pension (IAS19) & support service recharges	6	7
Premises related expenses	1	(5)
Christmas decorations	16	16
Loss of SCC contribution for verge cutting		36
Increased roundabout sponsorship	(3)	(5)
Sundry Variances	0	(1)
<b>2017/18 Probable Out-turn</b>	<b><u>445</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>473</u></b>

# BUILDING CONTROL

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	211	216	225	225
SUPPLIES AND SERVICES	30	5	32	6
SUPPORT SERVICES	133	134	137	137
<b>TOTAL EXPENDITURE</b>	<b>374</b>	<b>355</b>	<b>394</b>	<b>368</b>
SALES	0	0	0	0
FEES AND CHARGES	269	327	275	297
<b>INCOME</b>	<b>269</b>	<b>327</b>	<b>275</b>	<b>297</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>105</u></b>	<b><u>28</u></b>	<b><u>119</u></b>	<b><u>71</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>28</b>	<b>28</b>
Variation in pay, pension (IAS19) & support service recharges	12	12
Additional plan fees	27	1
Reduced income	52	30
<b>2017/18 Probable Out-turn</b>	<b><u>119</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>71</u></b>

## DEVELOPMENT CONTROL

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	470	480	510	530
SUPPLIES AND SERVICES	72	42	102	42
SUPPORT SERVICES	291	287	295	296
<b>TOTAL EXPENDITURE</b>	<b>853</b>	<b>809</b>	<b>907</b>	<b>868</b>
CONTRIBS FROM OTHER AGENCIES	43	5	5	5
SALES	5	5	5	5
FEES AND CHARGES	300	433	429	511
<b>INCOME</b>	<b>348</b>	<b>443</b>	<b>439</b>	<b>521</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	(40)
<b>NET EXPENDITURE</b>	<b><u>505</u></b>	<b><u>366</u></b>	<b><u>468</u></b>	<b><u>307</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>366</b>	<b>366</b>
Variation in pay, pension (IAS19) & support service recharges	38	59
Contribution from CIL reserves		(40)
Developer appeal costs	60	
Increase in fees and charges income	4	(78)
<b>2017/18 Probable Out-turn</b>	<b><u>468</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>307</u></b>

# PLANNING POLICY

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	61	98	93	113
SUPPLIES AND SERVICES	39	133	36	36
SUPPORT SERVICES	35	33	35	35
<b>TOTAL EXPENDITURE</b>	<b>135</b>	<b>264</b>	<b>164</b>	<b>184</b>
GOVERNMENT GRANTS	11	0	0	0
<b>INCOME</b>	<b>11</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	(98)	0	0
<b>NET EXPENDITURE</b>	<b><u>124</u></b>	<b><u>166</u></b>	<b><u>164</u></b>	<b><u>184</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>166</b>	<b>166</b>
Variation in pay, pension (IAS19) & support service recharges	(3)	17
Movement in contribution from reserve	98	98
Removal of planning Inspectorate costs budget	(97)	(97)
<b>2017/18 Probable Out-turn</b>	<b><u>164</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>184</u></b>

## DESIGN & CONSERVATION

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	30	106	32	32
SUPPLIES AND SERVICES	16	1	1	1
SUPPORT SERVICES	12	11	12	12
<b>TOTAL EXPENDITURE</b>	<b>58</b>	<b>118</b>	<b>45</b>	<b>45</b>
CONTRIBS FROM OTHER AGENCIES	0	4	0	0
<b>INCOME</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>58</u></b>	<b><u>114</u></b>	<b><u>45</u></b>	<b><u>45</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>114</b>	<b>114</b>
Variation in pay, pension (IAS19) & support service recharges	(73)	(73)
Plan E recharge	4	4
<b>2017/18 Probable Out-turn</b>	<b><u>45</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>45</u></b>

## COMMUNITY SAFETY

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	28	36	27	27
PREMISES	65	75	76	59
SUPPLIES AND SERVICES	17	1	4	4
SUPPORT SERVICES	9	7	8	9
CAPITAL CHARGES	19	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>138</b>	<b>119</b>	<b>115</b>	<b>99</b>
<b>INCOME</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	(7)	2	6	2
<b>NET EXPENDITURE</b>	<b><u>123</u></b>	<b><u>121</u></b>	<b><u>121</u></b>	<b><u>101</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>121</b>	<b>121</b>
Variation in pay, pension (IAS19) & support service recharges	(8)	(7)
Reduction in CCTV costs	1	(16)
Surrey Children & Adults safeguarding boards		3
Sundry variations	3	
Contribution to reserves for Domestic Homicide Reviews	4	0
<b>2017/18 Probable Out-turn</b>	<b><u>121</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>101</u></b>

# CEMETERY

<b>BUDGET ANALYSIS</b>				
	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	74	67	66	148
PREMISES	126	117	124	39
TRANSPORT	0	0	0	24
SUPPLIES AND SERVICES	1	2	2	10
THIRD PARTY PAYMENTS	11	11	11	11
SUPPORT SERVICES	29	25	27	28
<b>TOTAL EXPENDITURE</b>	<b>241</b>	<b>222</b>	<b>230</b>	<b>260</b>
CONTRIBS FROM OTHER AGENCIES	0	1	1	1
FEES AND CHARGES	467	484	422	451
<b>TOTAL INCOME</b>	<b>467</b>	<b>485</b>	<b>423</b>	<b>452</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>(226)</u></b>	<b><u>(263)</u></b>	<b><u>(193)</u></b>	<b><u>(192)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>(263)</b>	<b>(263)</b>
Variation in pay, pension (IAS19) & support service recharges	1	84
Reduced income from burial rights/memorials	62	34
Reactive repairs and vandalism	7	
Cessation of grounds maintenance contract		(78)
Grounds maintenance works brought in-house		31
<b>2017/18 Probable Out-turn</b>	<b><u>(193)</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(192)</u></b>

March 2018



# CLOSED CHURCHYARDS

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
		<b>£'000</b>	<b>£'000</b>	
EMPLOYEES	3	3	3	3
PREMISES	18	16	16	0
SUPPORT SERVICES	1	2	2	2
<b>TOTAL EXPENDITURE</b>	<b>22</b>	<b>21</b>	<b>21</b>	<b>5</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>22</u></b>	<b><u>21</u></b>	<b><u>21</u></b>	<b><u>5</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>21</b>	<b>21</b>
Cessation of grounds maintenance contract	0	(16)
<b>2017/18 Probable Out-turn</b>	<b><u>21</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>5</u></b>

March 2018

# ENVIRONMENTAL HEALTH

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	278	269	245	244
PREMISES	0	0	0	0
SUPPLIES AND SERVICES	20	11	14	6
THIRD PARTY PAYMENTS	24	18	22	22
SUPPORT SERVICES	169	164	170	170
<b>TOTAL EXPENDITURE</b>	<b>491</b>	<b>462</b>	<b>451</b>	<b>442</b>
FEES AND CHARGES	9	8	15	14
<b>TOTAL INCOME</b>	<b>9</b>	<b>8</b>	<b>15</b>	<b>14</b>
CONTRIBS TO (FROM) RESERVES	(4)	0	(3)	0
<b>NET EXPENDITURE</b>	<b><u>478</u></b>	<b><u>454</u></b>	<b><u>433</u></b>	<b><u>428</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>454</b>	<b>454</b>
Variation in pay, pension (IAS19) & support service recharges	(18)	(19)
Contribution from Reserves - scheme ended in 2017/18	(3)	0
Contribution to Action Surrey - ended in 2017/18	3	
Decrease in air quality monitoring costs		(5)
Increase in pest control costs	4	4
Increase in pest control income	(7)	(6)
<b>2017/18 Probable Out-turn</b>	<b><u>433</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>428</u></b>

# LICENSING

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	164	146	151	150
SUPPLIES AND SERVICES	8	10	10	10
SUPPORT SERVICES	26	22	25	25
<b>TOTAL EXPENDITURE</b>	<b>198</b>	<b>178</b>	<b>186</b>	<b>185</b>
FEES AND CHARGES	237	265	279	279
<b>TOTAL INCOME</b>	<b>237</b>	<b>265</b>	<b>279</b>	<b>279</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>(39)</u></b>	<b><u>(87)</u></b>	<b><u>(93)</u></b>	<b><u>(94)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>(87)</b>	<b>(87)</b>
Variation in pay, pension (IAS19) & support service recharges	8	7
Increase in fees and charges income	(14)	(14)
<b>2017/18 Probable Out-turn</b>	<b><u>(93)</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(94)</u></b>

March 2018

# COMMUNITY AND WELLBEING COMMITTEE

<b>BUDGET SUMMARY</b>	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
HOUSING ADVISORY SERVICE	137	127	132	134
HOMELESSNESS	1,142	1,268	1,050	1,077
GYPSY SITE MANAGEMENT	(2)	38	2	0
HOUSING STRATEGY & ENABLING	69	82	87	90
HOUSING NEEDS REGISTER	98	86	89	91
TEMPORARY ACCOMMODATION PROPERTIES	0	0	(74)	(72)
PRIVATE SECTOR HOUSING	56	29	75	74
<b>HOUSING</b>	<b>1,500</b>	<b>1,630</b>	<b>1,361</b>	<b>1,394</b>
MEALS ON WHEELS	(6)	(5)	(18)	(20)
ROUTE CALL	285	304	291	294
COMMUNITY ALARM	(56)	(61)	(27)	(23)
DISABLED FACILITIES GRANT	79	42	60	59
<b>PERSONAL SOCIAL SERVICES</b>	<b>302</b>	<b>280</b>	<b>306</b>	<b>310</b>
<b>SUPPORT FOR VOLUNTARY ORGS</b>	<b>193</b>	<b>189</b>	<b>191</b>	<b>180</b>
<b>COMMUNITY CENTRES</b>	<b>500</b>	<b>503</b>	<b>487</b>	<b>441</b>
COUNTRYSIDE, PARKS & OPEN SPACES	1,930	1,912	1,990	1,878
ALLOTMENTS	36	30	46	49
<b>PARKS &amp; OPEN SPACES</b>	<b>1,966</b>	<b>1,942</b>	<b>2,036</b>	<b>1,927</b>
EBBISHAM CENTRE	447	346	356	295
EPSOM PLAYHOUSE	400	293	360	354
RAINBOW LEISURE CENTRE	5	96	96	88
BOURNE HALL	447	343	378	357
MUSEUM	206	186	204	204
EWELL COURT HOUSE	150	(52)	(10)	(20)
SPORTS & LEISURE DEVELOPMENT	154	157	153	151
MARKETING & PUBLICITY - LEISURE	0	3	0	0
<b>SPORTS LEISURE &amp; CULTURAL</b>	<b>1,809</b>	<b>1,372</b>	<b>1,537</b>	<b>1,429</b>
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	99	101	101	101
EPSOM & WALTON DOWNS CONSERVATORS	223	227	228	235
<b>PRECEPTING/LEVYING BODIES</b>	<b>322</b>	<b>328</b>	<b>329</b>	<b>336</b>
<b>TOTAL NET REQUIREMENT</b>	<b>6,592</b>	<b>6,244</b>	<b>6,248</b>	<b>6,017</b>

**GROSS TO NET BUDGET 2018/19**

March 2018	<b>Gross Expenditure £'000</b>	<b>Gross Income £'000</b>	<b>Reserves to/(from) £'000</b>	<b>Net £'000</b>
HOUSING	2,140	(698)	(48)	<b>1,394</b>
PERSONAL SOCIAL SERVICES	927	(580)	(37)	<b>310</b>
SUPPORT FOR VOLUNTARY ORGANISATIONS	187	(7)	0	<b>180</b>
SOCIAL CENTRES	584	(122)	(21)	<b>441</b>
PARKS & OPEN SPACES	2,360	(393)	(40)	<b>1,927</b>
SPORTS LEISURE & CULTURAL	3,643	(2,222)	8	<b>1,429</b>
PRECEPTING/LEVYING BODIES	336	0	0	<b>336</b>
<b>TOTAL NET REQUIREMENT</b>	<b>10,177</b>	<b>(4,022)</b>	<b>(138)</b>	<b>6,017</b>

# HOUSING ADVISORY SERVICE

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	81	75	79	80
SUPPLIES AND SERVICES	6	4	4	4
SUPPORT SERVICES	50	48	49	50
<b>TOTAL EXPENDITURE</b>	<b>137</b>	<b>127</b>	<b>132</b>	<b>134</b>
<b>NET EXPENDITURE</b>	<b><u>137</u></b>	<b><u>127</u></b>	<b><u>132</u></b>	<b><u>134</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>127</b>	<b>127</b>
Variation in pay, pension (IAS19) & support service recharges	5	7
<b>2017/18 Probable Out-turn</b>	<b><u>132</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>134</u></b>

March 2018

# HOMELESSNESS

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	166	159	180	186
PREMISES	78	35	152	165
SUPPLIES AND SERVICES	1,335	1,555	1,289	1,294
THIRD PARTY PAYMENTS	2	0	2	2
TRANSFER PAYMENTS	4	30	18	18
SUPPORT SERVICES	56	51	55	56
<b>TOTAL EXPENDITURE</b>	<b>1,641</b>	<b>1,830</b>	<b>1,696</b>	<b>1,721</b>
GOVERNMENT GRANTS	0	0	210	210
CONTRIBS FROM OTHER AGENCIES	12	30	31	31
FEES AND CHARGES	2	0	0	0
RENTS	475	532	405	355
<b>TOTAL INCOME</b>	<b>489</b>	<b>562</b>	<b>646</b>	<b>596</b>
CONTRIBS TO (FROM) RESERVES	(10)	0	0	(48)
<b>NET EXPENDITURE</b>	<b><u>1,142</u></b>	<b><u>1,268</u></b>	<b><u>1,050</u></b>	<b><u>1,077</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>1,268</b>	<b>1,268</b>
Variation in pay, pension (IAS19) & support service recharges	25	32
Net reduction in temporary accommodation costs	(280)	(280)
Net budgeted cost of Private Sector Leasing Scheme		50
Increased cost of Landlords Deposit Scheme	35	48
Contribution from Landlords Deposit Reserve		(48)
Sundry variations	2	7
<b>2017/18 Probable Out-turn</b>	<b><u>1,050</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>1,077</u></b>

March 2018

# GYPSY SITE MANAGEMENT

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	29	26	7	0
PREMISES	55	20	21	1
SUPPLIES AND SERVICES	0	1	1	0
THIRD PARTY PAYMENTS	3	1	1	0
SUPPORT SERVICES	16	15	16	16
<b>TOTAL EXPENDITURE</b>	<b>103</b>	<b>63</b>	<b>46</b>	<b>17</b>
CONTRIBS FROM OTHER AGENCIES	25	5	24	17
RENTS	80	20	20	0
<b>TOTAL INCOME</b>	<b>105</b>	<b>25</b>	<b>44</b>	<b>17</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE/(INCOME)</b>	<b><u>(2)</u></b>	<b><u>38</u></b>	<b><u>2</u></b>	<b><u>0</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>38</b>	<b>38</b>
Variation in pay, pension (IAS19) & support service recharges	(18)	(25)
Residual part year & retained central costs on transfer to Surrey County Council	(18)	(13)
<b>2017/18 Probable Out-turn</b>	<b><u>2</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>0</u></b>

March 2018



# HOUSING STRATEGY & ENABLING

<b>BUDGET ANALYSIS</b>				
	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	31	49	55	54
SUPPLIES AND SERVICES	2	2	2	2
SUPPORT SERVICES	36	33	34	34
<b>TOTAL EXPENDITURE</b>	<b>69</b>	<b>84</b>	<b>91</b>	<b>90</b>
FEES AND CHARGES	0	2	4	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>2</b>	<b>4</b>	<b>0</b>
<b>NET EXPENDITURE</b>	<b><u>69</u></b>	<b><u>82</u></b>	<b><u>87</u></b>	<b><u>90</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>82</b>	<b>82</b>
Variation in pay, pension (IAS19) & support service recharges	7	6
Sundry Variations	(2)	2
<b>2017/18 Probable Out-turn</b>	<b><u>87</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>90</u></b>

March 2018

# HOUSING NEEDS REGISTER

<b>BUDGET ANALYSIS</b>				
	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	49	43	46	45
SUPPLIES AND SERVICES	5	7	7	7
SUPPORT SERVICES	44	39	39	39
<b>TOTAL EXPENDITURE</b>	<b>98</b>	<b>89</b>	<b>92</b>	<b>91</b>
CONTRIBS FROM OTHER AGENCIES	0	3	3	0
<b>TOTAL INCOME</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>98</u></b>	<b><u>86</u></b>	<b><u>89</u></b>	<b><u>91</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>86</b>	<b>86</b>
Variation in pay, pension (IAS19) & support service recharges	3	2
Sundry Variations		3
<b>2017/18 Probable Out-turn</b>	<b><u>89</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>91</u></b>

March 2018

# TEMPORARY ACCOMMODATION PROPERTIES

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	0	0	0	0
PREMISES	0	0	19	6
TRANSPORT	0	0	0	0
SUPPLIES AND SERVICES	0	0	2	2
SUPPORT SERVICES	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>21</b>	<b>8</b>
GOVERNMENT GRANTS	0	0	0	0
CONTRIBS FROM OTHER AGENCIES	0	0	1	1
RENTS	0	0	94	79
<b>TOTAL INCOME</b>	<b>0</b>	<b>0</b>	<b>95</b>	<b>80</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>(74)</u></b>	<b><u>(72)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>0</b>	<b>0</b>
Transfer of residential property from S&R Committee	(74)	(74)
Sundry Variations		2
<b>2017/18 Probable Out-turn</b>	<b><u>(74)</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(72)</u></b>

March 2018

# PRIVATE SECTOR HOUSING

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
		<b>Estimate</b>	<b>Out-turn</b>	
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	59	30	74	74
SUPPLIES AND SERVICES	0	1	1	1
SUPPORT SERVICES	4	3	4	4
<b>TOTAL EXPENDITURE</b>	<b>63</b>	<b>34</b>	<b>79</b>	<b>79</b>
FEES AND CHARGES	7	5	4	5
<b>TOTAL INCOME</b>	<b>7</b>	<b>5</b>	<b>4</b>	<b>5</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>56</u></b>	<b><u>29</u></b>	<b><u>75</u></b>	<b><u>74</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>29</b>	<b>29</b>
Variation in pay, pension (IAS19) & support service recharges	45	45
Sundry Variations	1	0
<b>2017/18 Probable Out-turn</b>	<b><u>75</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>74</u></b>

March 2018

# MEALS ON WHEELS

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	53	51	34	34
TRANSPORT	14	14	14	14
SUPPLIES AND SERVICES	59	61	62	63
SUPPORT SERVICES	28	25	25	25
<b>TOTAL EXPENDITURE</b>	<b>154</b>	<b>151</b>	<b>135</b>	<b>136</b>
CONTRIBS FROM OTHER AGENCIES	36	34	34	34
SALES	119	115	113	116
FEES AND CHARGES	1	3	2	2
RECHARGES	4	4	4	4
<b>TOTAL INCOME</b>	<b>160</b>	<b>156</b>	<b>153</b>	<b>156</b>
<b>NET EXPENDITURE</b>	<b><u>(6)</u></b>	<b><u>(5)</u></b>	<b><u>(18)</u></b>	<b><u>(20)</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>(5)</b>	<b>(5)</b>
Variation in pay, pension (IAS19) & support service recharges	(17)	(17)
Increased cost of provisions	1	2
Increased income from changes to tariffs		(3)
Reduced income from sandwich sales		1
Sundry Variations	3	2
<b>2017/18 Probable Out-turn</b>	<b><u>(18)</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(20)</u></b>

March 2018

# ROUTE CALL

<b>BUDGET ANALYSIS</b>				
	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	212	182	172	172
PREMISES	0	1	1	0
TRANSPORT	89	104	98	98
SUPPLIES AND SERVICES	16	8	8	8
SUPPORT SERVICES	114	105	103	104
CAPITAL CHARGES	17	26	26	26
<b>TOTAL EXPENDITURE</b>	<b>448</b>	<b>426</b>	<b>408</b>	<b>408</b>
GOVERNMENT GRANTS	7	6	6	6
CONTRIBS FROM OTHER AGENCIES	57	44	44	38
FEES AND CHARGES	72	74	70	72
RECHARGES	0	1	0	0
<b>TOTAL INCOME</b>	<b>136</b>	<b>125</b>	<b>120</b>	<b>116</b>
CONTRIBS TO (FROM) RESERVES	(27)	3	3	2
<b>NET EXPENDITURE</b>	<b><u>285</u></b>	<b><u>304</u></b>	<b><u>291</u></b>	<b><u>294</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>304</b>	<b>304</b>
Variation in pay, pension (IAS19) & support service recharges	(12)	(11)
Transport fleet recharge	(6)	(6)
Increased income from changes to tariffs		(2)
Reduction in Surrey County Council grant		6
Reduced fare income from volumes	4	2
Sundry variations	1	1
<b>2017/18 Probable Out-turn</b>	<b><u>291</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>294</u></b>

March 2018

# COMMUNITY ALARM

<b>BUDGET ANALYSIS</b>				
	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	107	118	123	123
TRANSPORT	1	3	3	3
SUPPLIES AND SERVICES	71	39	117	68
THIRD PARTY PAYMENTS	17	17	19	19
SUPPORT SERVICES	54	50	50	50
<b>TOTAL EXPENDITURE</b>	<b>250</b>	<b>227</b>	<b>312</b>	<b>263</b>
GOVERNMENT GRANTS	1	0	0	0
CONTRIBS FROM OTHER AGENCIES	50	24	20	45
SALES	6	5	5	6
FEES AND CHARGES	194	203	212	249
<b>TOTAL INCOME</b>	<b>251</b>	<b>232</b>	<b>237</b>	<b>300</b>
CONTRIBS TO (FROM) RESERVES	(55)	(56)	(102)	14
<b>NET EXPENDITURE</b>	<b><u>(56)</u></b>	<b><u>(61)</u></b>	<b><u>(27)</u></b>	<b><u>(23)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>(61)</b>	<b>(61)</b>
Variation in pay, pension (IAS19) & support service recharges	5	5
Additional staffing funded by Prevention Personalisation Partnership/fee in	38	39
Building Works and set up costs funded by PPP grant	50	0
Change to contribution from reserves	(46)	70
Loss of Telcare equipment grant		10
Additional income from increased fees/volumes		(6)
Income from introduction of Higher Needs Care Client Service	(12)	(79)
Sundry variations	(1)	(1)
<b>2017/18 Probable Out-turn</b>	<b><u>(27)</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(23)</u></b>

March 2018

## DISABLED FACILITIES GRANT

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	73	83	87	86
SUPPLIES AND SERVICES	57	25	18	18
SUPPORT SERVICES	16	13	16	16
<b>TOTAL EXPENDITURE</b>	<b>146</b>	<b>121</b>	<b>121</b>	<b>120</b>
CONTRIBS FROM OTHER AGENCIES	101	58	53	0
SALES	0	0	0	0
FEES AND CHARGES	10	21	8	8
<b>TOTAL INCOME</b>	<b>111</b>	<b>79</b>	<b>61</b>	<b>8</b>
CONTRIBS TO (FROM) RESERVES	44	0	0	(53)
<b>NET EXPENDITURE</b>	<b><u>79</u></b>	<b><u>42</u></b>	<b><u>60</u></b>	<b><u>59</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>42</b>	<b>42</b>
Variation in pay, pension (IAS19) & support service recharges	7	6
Change to grant fee funding	10	10
Sundry Variations	1	1
<b>2017/18 Probable Out-turn</b>	<b><u>60</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>59</u></b>

This is budget for Disabled Facilities Grant administration.  
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# COMMUNITY CENTRES

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	229	234	181	180
PREMISES	100	67	76	69
SUPPLIES AND SERVICES	29	36	37	35
SUPPORT SERVICES	160	147	151	152
CAPITAL CHARGES	122	148	148	148
<b>TOTAL EXPENDITURE</b>	<b>640</b>	<b>632</b>	<b>593</b>	<b>584</b>
CONTRIBS FROM OTHER AGENCIES	14	23	0	2
SALES	58	53	53	55
FEES AND CHARGES	70	55	55	65
<b>TOTAL INCOME</b>	<b>142</b>	<b>131</b>	<b>108</b>	<b>122</b>
CONTRIBS TO (FROM) RESERVES	2	2	2	(21)
<b>NET EXPENDITURE</b>	<b><u>500</u></b>	<b><u>503</u></b>	<b><u>487</u></b>	<b><u>441</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>503</b>	<b>503</b>
Variation in pay, pension (IAS19) & support service recharges	(49)	(49)
Increased building maintenance & cleaning charges	9	0
Reduced funding from SCC	23	0
Increased income from changes to tariffs	0	(7)
Income from Higher Needs Service	0	(4)
Sundry variations	1	(2)
<b>2017/18 Probable Out-turn</b>	<b><u>487</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>441</u></b>

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# SUPPORT FOR VOLUNTARY ORGANISATIONS

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original	Probable	Estimate
	£'000	Estimate £'000	Out-turn £'000	£'000
EMPLOYEES	0	0	0	0
PREMISES	110	109	111	102
TRANSPORT	0	0	0	0
SUPPLIES AND SERVICES	87	84	84	84
THIRD PARTY PAYMENTS	0	0	0	0
TRANSFER PAYMENTS	0	0	0	0
SUPPORT SERVICES	1	1	1	1
CAPITAL CHARGES	0	0	0	0
<b>TOTAL EXPENDITURE</b>	<b>198</b>	<b>194</b>	<b>196</b>	<b>187</b>
CONTRIBS FROM OTHER AGENCIES	1	1	1	1
RENTS	4	4	4	6
<b>TOTAL INCOME</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>7</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>193</u></b>	<b><u>189</u></b>	<b><u>191</u></b>	<b><u>180</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>189</b>	<b>189</b>
Lease revisions on Notional Building Rents & Service Charges	2	(8)
Increased income from rental income		(1)
<b>2017/18 Probable Out-turn</b>	<b><u>191</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>180</u></b>

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## COUNTRYSIDE, PARKS & OPEN SPACES

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original Estimate	Probable Out-turn	Estimate
	£'000	£'000	£'000	£'000
EMPLOYEES	525	463	488	488
PREMISES	1,049	1,042	1,070	1,037
TRANSPORT	35	47	38	41
SUPPLIES AND SERVICES	36	41	42	43
THIRD PARTY PAYMENTS	88	88	88	88
SUPPORT SERVICES	210	193	211	211
CAPITAL CHARGES	288	353	353	374
<b>TOTAL EXPENDITURE</b>	<b>2,231</b>	<b>2,227</b>	<b>2,290</b>	<b>2,282</b>
CONTRIBS FROM OTHER AGENCIES	92	90	90	175
SALES	0	6	1	1
FEES AND CHARGES	170	178	168	177
RENTS	0	1	1	11
<b>TOTAL INCOME</b>	<b>262</b>	<b>275</b>	<b>260</b>	<b>364</b>
CONTRIBS TO (FROM) RESERVES	(39)	(40)	(40)	(40)
<b>NET EXPENDITURE</b>	<b><u>1,930</u></b>	<b><u>1,912</u></b>	<b><u>1,990</u></b>	<b><u>1,878</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>1,912</b>	<b>1,912</b>
Variation in pay, pension (IAS19) & support service recharges	43	43
Variation in EU and Horton funding/expenditure	5	0
Decrease in fleet management recharges	(9)	(6)
Net income from reallocation of Pavilion and Track budgets		(72)
Fire safety works and ad hoc building maintenance	21	0
Delayed income from licensing and vending in parks	15	15
Increased income from Harrier Centre		(12)
Sundry variations	3	(2)
<b>2017/18 Probable Out-turn</b>	<b><u>1,990</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>1,878</u></b>

# ALLOTMENTS

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	29	23	40	40
PREMISES	18	21	21	19
SUPPORT SERVICES	18	19	19	19
<b>TOTAL EXPENDITURE</b>	<b>65</b>	<b>63</b>	<b>80</b>	<b>78</b>
CONTRIBS FROM OTHER AGENCIES	0	5	6	0
RENTS	29	28	28	29
<b>TOTAL INCOME</b>	<b>29</b>	<b>33</b>	<b>34</b>	<b>29</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>36</u></b>	<b><u>30</u></b>	<b><u>46</u></b>	<b><u>49</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>30</b>	<b>30</b>
Variation in pay, pension (IAS19) & support service recharges	17	17
Water and grounds maintenance recharges	1	5
Decreased spend on utilities	0	(2)
Increased income from changes in tariffs	0	(1)
Sundry Variations	(2)	0
<b>2017/18 Probable Out-turn</b>	<b><u>46</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>49</u></b>

# EBBISHAM CENTRE

<b>BUDGET ANALYSIS</b>				
	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	161	155	151	151
PREMISES	150	138	148	143
SUPPLIES AND SERVICES	9	(46)	(46)	(98)
THIRD PARTY PAYMENTS	102	106	106	106
SUPPORT SERVICES	63	56	60	60
CAPITAL CHARGES	229	210	210	210
<b>TOTAL EXPENDITURE</b>	<b>714</b>	<b>619</b>	<b>629</b>	<b>572</b>
CONTRIBS FROM OTHER AGENCIES	139	141	141	142
FEES AND CHARGES	128	131	131	134
RECHARGES	0	1	1	1
<b>TOTAL INCOME</b>	<b>267</b>	<b>273</b>	<b>273</b>	<b>277</b>
<b>NET EXPENDITURE</b>	<b><u>447</u></b>	<b><u>346</u></b>	<b><u>356</u></b>	<b><u>295</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>346</b>	<b>346</b>
Anticipated savings from service review		(52)
Sundry variations	10	1
<b>2017/18 Probable Out-turn</b>	<b><u>356</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>295</u></b>

# EPSOM PLAYHOUSE

<b>BUDGET ANALYSIS</b>	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	341	268	324	326
PREMISES	152	142	153	152
SUPPLIES AND SERVICES	864	725	818	804
SUPPORT SERVICES	134	117	126	125
CAPITAL CHARGES	86	79	79	79
<b>TOTAL EXPENDITURE</b>	<b>1,577</b>	<b>1,331</b>	<b>1,500</b>	<b>1,486</b>
CATERING CONTRACT INCOME	24	11	11	11
SALES	708	653	760	765
FEES AND CHARGES	445	377	372	359
<b>TOTAL INCOME</b>	<b>1,177</b>	<b>1,041</b>	<b>1,143</b>	<b>1,135</b>
CONTRIBS TO (FROM) RESERVES	0	3	3	3
<b>NET EXPENDITURE</b>	<b><u>400</u></b>	<b><u>293</u></b>	<b><u>360</u></b>	<b><u>354</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>293</b>	<b>293</b>
Variation in pay, pension (IAS19) & support service recharges	65	66
Net Increased box office & booking fee income		(4)
Sundry variations	2	(1)
<b>2017/18 Probable Out-turn</b>	<b><u>360</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>354</u></b>

# RAINBOW LEISURE CENTRE

BUDGET ANALYSIS	2016/17	2017/18	2017/18	2018/19
	Actual	Original	Probable	Estimate
		Estimate	Out-turn	
	£'000	£'000	£'000	£'000
EMPLOYEES	0	1	1	1
PREMISES	1	1	1	1
SUPPORT SERVICES	8	8	8	8
CAPITAL CHARGES	272	367	367	367
<b>TOTAL EXPENDITURE</b>	<b>281</b>	<b>377</b>	<b>377</b>	<b>377</b>
CONTRACT INCOME	276	281	281	289
<b>TOTAL INCOME</b>	<b>276</b>	<b>281</b>	<b>281</b>	<b>289</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>5</u></b>	<b><u>96</u></b>	<b><u>96</u></b>	<b><u>88</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>96</b>	<b>96</b>
Annual increase of contract income	0	(8)
<b>2017/18 Probable Out-turn</b>	<b><u>96</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>88</u></b>

# BOURNE HALL

BUDGET ANALYSIS	2016/17 Actual £'000	2017/18 Original Estimate £'000	2017/18 Probable Out-turn £'000	2018/19 Estimate £'000
EMPLOYEES	228	184	224	224
PREMISES	316	200	210	201
SUPPLIES AND SERVICES	40	26	53	55
SUPPORT SERVICES	(8)	(18)	(12)	(12)
CAPITAL CHARGES	262	241	241	241
<b>TOTAL EXPENDITURE</b>	<b>838</b>	<b>633</b>	<b>716</b>	<b>709</b>
CONTRIBS FROM OTHER AGENCIES	102	87	87	87
CATERING CONTRACT INCOME	0	20	70	78
FEES AND CHARGES	185	187	185	191
RECHARGES	3	1	1	1
<b>TOTAL INCOME</b>	<b>290</b>	<b>295</b>	<b>343</b>	<b>357</b>
CONTRIBS TO (FROM) RESERVES	(101)	5	5	5
<b>NET EXPENDITURE</b>	<b><u>447</u></b>	<b><u>343</u></b>	<b><u>378</u></b>	<b><u>357</u></b>

BUDGET VARIATIONS	£'000	£'000
<b>2017/18 Original Estimate</b>	<b>343</b>	<b>343</b>
Variation in pay, pension (IAS19) & support service recharges	46	46
Maintenance of lighting rig	0	5
Reduction in Refurbishment/café set up costs	0	(12)
Net additional income from new Café arrangements	(10)	(20)
Additional income from increased fees and charges	0	(5)
Sundry variations	(1)	
<b>2017/18 Probable Out-turn</b>	<b><u>378</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>357</u></b>



# MUSEUM

<b>BUDGET ANALYSIS</b>	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	71	55	66	67
SUPPLIES AND SERVICES	14	9	16	15
SUPPORT SERVICES	127	125	126	125
<b>TOTAL EXPENDITURE</b>	<b>212</b>	<b>189</b>	<b>208</b>	<b>207</b>
CONTRIBS FROM OTHER AGENCIES	3	0	0	0
FEES AND CHARGES	3	3	7	3
<b>TOTAL INCOME</b>	<b>6</b>	<b>3</b>	<b>4</b>	<b>3</b>
<b>NET EXPENDITURE</b>	<b><u>206</u></b>	<b><u>186</u></b>	<b><u>204</u></b>	<b><u>204</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>186</b>	<b>186</b>
Variation in pay, pension (IAS19) & support service recharges	12	12
Reallocation of Echoes Day expenses	3	3
Surrey Museum Partnership Subscription	3	3
Sundry Variations		
<b>2017/18 Probable Out-turn</b>	<b><u>204</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>204</u></b>

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# EWELL COURT HOUSE

<b>BUDGET ANALYSIS</b>	<b>2016/17 Actual £'000</b>	<b>2017/18 Original Estimate £'000</b>	<b>2017/18 Probable Out-turn £'000</b>	<b>2018/19 Estimate £'000</b>
EMPLOYEES	33	18	21	21
PREMISES	47	39	48	41
SUPPLIES AND SERVICES	10	11	11	14
SUPPORT SERVICES	22	21	24	24
CAPITAL CHARGES	184	30	30	30
<b>TOTAL EXPENDITURE</b>	<b>296</b>	<b>119</b>	<b>134</b>	<b>130</b>
CONTRIBS FROM OTHER AGENCIES	18	6	6	6
FEES AND CHARGES	73	112	85	90
RENTS	54	53	53	54
<b>TOTAL INCOME</b>	<b>146</b>	<b>171</b>	<b>144</b>	<b>150</b>
<b>NET EXPENDITURE</b>	<b><u>150</u></b>	<b><u>(52)</u></b>	<b><u>(10)</u></b>	<b><u>(20)</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>(52)</b>	<b>(52)</b>
Variation in pay, pension (IAS19) & support service recharges	6	6
Reduced income from letting fees	27	22
Sundry variations	9	4
<b>2017/18 Probable Out-turn</b>	<b><u>(10)</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>(20)</u></b>

## MARKETING & PUBLICITY - LEISURE

<b>BUDGET ANALYSIS</b>				
	<b>2016/17 Actual</b>	<b>2017/18 Original Estimate</b>	<b>2017/18 Probable Out-turn</b>	<b>2018/19 Estimate</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	0	0	0	0
PREMISES	0		0	0
TRANSPORT	0		0	0
SUPPLIES AND SERVICES	0	3	0	0
<b>TOTAL EXPENDITURE</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>0</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>0</u></b>	<b><u>3</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

<b>BUDGET VARIATIONS</b>			
<b>2017/18 Original Estimate</b>		<b>3</b>	<b>3</b>
Pooled publicity budget fully recharged		(3)	(3)
<b>2017/18 Probable Out-turn</b>		<b><u>0</u></b>	
<b>2018/19 Original Estimate</b>			<b><u>0</u></b>

## SPORTS & LEISURE DEVELOPMENT

<b>BUDGET ANALYSIS</b>				
	<b>2016/17</b>	<b>2017/18</b>	<b>2017/18</b>	<b>2018/19</b>
	<b>Actual</b>	<b>Original</b>	<b>Probable</b>	<b>Estimate</b>
	<b>£'000</b>	<b>Estimate</b>	<b>Out-turn</b>	<b>£'000</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
EMPLOYEES	95	107	85	86
SUPPLIES AND SERVICES	39	34	37	30
SUPPORT SERVICES	46	42	47	46
<b>TOTAL EXPENDITURE</b>	<b>180</b>	<b>183</b>	<b>169</b>	<b>162</b>
CONTRIBS FROM OTHER AGENCIES	9	11	11	11
FEES AND CHARGES	12	0	0	0
<b>TOTAL INCOME</b>	<b>21</b>	<b>11</b>	<b>11</b>	<b>11</b>
CONTRIBS TO (FROM) RESERVES	(5)	(15)	(5)	0
<b>NET EXPENDITURE</b>	<b><u>154</u></b>	<b><u>157</u></b>	<b><u>153</u></b>	<b><u>151</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>157</b>	<b>157</b>
Variation in pay, pension (IAS19) & support service recharges	(17)	(17)
Expiry of PPP Funding	10	15
Sundry variations	3	(4)
<b>2017/18 Probable Out-turn</b>	<b><u>153</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>151</u></b>

## PRECEPTING/LEVYING BODIES

<b>BUDGET ANALYSIS</b>	<b>2016/17 Actual £'000</b>	<b>2017/18 Original Estimate £'000</b>	<b>2017/18 Probable Out-turn £'000</b>	<b>2018/19 Estimate £'000</b>
NONSUCH PARK JOINT MANAGEMENT COMMITTEE	99	101	101	101
EPSOM & WALTON DOWNS CONSERVATORS	223	227	228	235
<b>TOTAL EXPENDITURE</b>	<b>322</b>	<b>328</b>	<b>329</b>	<b>336</b>
CONTRIBS TO (FROM) RESERVES	0	0	0	0
<b>NET EXPENDITURE</b>	<b><u>322</u></b>	<b><u>328</u></b>	<b><u>329</u></b>	<b><u>336</u></b>

<b>BUDGET VARIATIONS</b>	<b>£'000</b>	<b>£'000</b>
<b>2017/18 Original Estimate</b>	<b>328</b>	<b>328</b>
Increases in Precepts		8
Sundry Variations	1	
<b>2017/18 Probable Out-turn</b>	<b><u>329</u></b>	
<b>2018/19 Original Estimate</b>		<b><u>336</u></b>

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# **CAPITAL PROGRAMME**

## **2018/19 to 2020/21**

**Summary Proposed Capital Programme 2018/19 - 2020/21**

	<b>Original Budget 2018/19 £'000</b>	<b>Proposed Budget 2019/20 £'000</b>	<b>Proposed Budget 2020/21 £'000</b>	<b>Total Provision 2018/19- 2020/21 £'000</b>
Strategy and Resources Committee	505	250	0	755
Environment Committee	524	0	0	524
Community & Wellbeing Committee	784	588	588	1,960
<b>Total</b>	<b>1,813</b>	<b>838</b>	<b>588</b>	<b>3,239</b>

**Financing of Proposed Capital Programme 2018/19 - 2020/21**

	<b>Original Budget 2018/19 £'000</b>	<b>Proposed Budget 2019/20 £'000</b>	<b>Proposed Budget 2020/21 £'000</b>	<b>Total Provision 2018/19- 2020/21 £'000</b>
Capital Reserves and Receipts	665	250	0	915
Disabled Facilities Grants	588	588	588	1,764
Revenue Reserves	540	0	0	540
Capital Reserves for Spend to Save Schemes	20	0	0	20
S106 Contribution	0	0	0	0
<b>Total</b>	<b>1,813</b>	<b>838</b>	<b>588</b>	<b>3,239</b>

March 2018

**Strategy and Resources Committee Proposed Capital Programme 2018/19 - 2020/21**

	Original Budget 2018/19 £'000	Proposed Budget 2019/20 £'000	Proposed Budget 2020/21 £'000	Total Provision 2018/19- 2020/21 £'000
Financial Management System Upgrade	65	0	0	65
Replacement of CRM and Data Warehouse	250	250	0	500
Document Management System replacement	50	0	0	50
Renewal of Town Hall lift controls	80	0	0	80
ICT programme of work	60	0	0	60
<b>Total Strategy &amp; Resources</b>	<b>505</b>	<b>250</b>	<b>0</b>	<b>755</b>

**Environment Committee Proposed Capital Programme 2018/19 - 2020/21**

	Original Budget 2018/19 £'000	Proposed Budget 2019/20 £'000	Proposed Budget 2020/21 £'000	Total Provision 2018/19- 2020/21 £'000
Energy Improvements - LED Replacement lighting Hudson House	20	0	0	20
Repair to St Mary's Churchyard Flint faced wall	77	0	0	77
Ashley Centre Car Park - Upgrade level 4a & 4b with deckshield waterproof coverings	227	0	0	227
Ashley Centre Car Park - Health & Safety improvements	165	0	0	165
Upgrade of Car Park credit card machines	35	0	0	35
<b>Total Environment Committee</b>	<b>524</b>	<b>0</b>	<b>0</b>	<b>524</b>

**Community & Wellbeing Committee Proposed Capital Programme 2018/19 - 2020/21**

	Original Budget 2018/19 £'000	Proposed Budget 2019/20 £'000	Proposed Budget 2020/21 £'000	Total Provision 2018/19- 2020/21 £'000
Disabled Facilities Grant (DFG) Programme	588	588	588	1,764
Energy Improvements - LED Replacement lighting Bourne Hall	55	0	0	55
Poole road Pavilion- Replacement of boilers, pumps and plant room equipment	50	0	0	50
Playhouse- Refurbishment of existing 1st floor changing rooms	30	0	0	30
Playhouse- Replacement of stage floor surface	36	0	0	36
Bourne Hall- Replacement of old defective air conditioning to banqueting suites	25	0	0	25
<b>Total Community &amp; Wellbeing Committee</b>	<b>784</b>	<b>588</b>	<b>588</b>	<b>1,960</b>

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